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Cover photo: Manos Unidas/Ang Pérez
Dear Friends,

Manos Unidas is pleased to present its 2021 Annual Report. It was a year in which, aggravated by the ravages caused by the pandemic, inequality between the rich and the poor continued to grow dramatically. A year in which, through our campaign “Spread solidarity to end hunger”, we have worked to remove the most negative meaning of the verb spread – so omnipresent in recent times in our vocabulary – adapting it to Manos Unidas’ work and mission: that of spreading solidarity and hope to combat the unjust inequality that condemns millions of people worldwide to hunger and poverty.

In these months of crisis and immense pain, we have witnessed gestures of solidarity unimaginable at other times. Gestures and attitudes that, turned into generous contributions, allowed our work to continue reaching the poorest places and people on the planet. In this way, and thanks to the collaboration of our almost 77,000 members and collaborators, the official organisations that accompany us and companies, parishes, schools, etc., in a year in which uncertainty conditioned a good part of our actions, we were able to spread our message of fight against hunger, poverty and their causes all over the national territory.

Furthermore, we were able to support 474 new development projects amounting to more than 33 million euros; almost half a thousand initiatives aimed at defending human rights that have contributed to improving the lives of more than one and a half million people in 51 countries throughout Africa, America and Asia.

From here, I ask you all to continue expressing your commitment to the most disadvantaged and not to let indifference or apathy gain ground in our lives. Please join us in our task of awakening dormant awareness. Only in this way can we rescue from oblivion millions of people condemned to hunger and poverty in an unequal world.

Clara Pardo
President of Manos Unidas
Manos Unidas is the **Spanish Catholic Church Organisation** for the aid, promotion and development of the most disfavoured and developing countries. It is at the same time a Catholic, secular, non-profit **Non-Governmental Development Organisation** (NGDO), made up of volunteers.

It is our mission to fight against poverty, famine, nutritional deficiency, disease and lack of education; and to work to eradicate the structural causes producing them: injustice, unequal distribution of goods and opportunities among people and communities, ignorance, prejudices, lack of solidarity, indifference and the crisis of human and Christian values.

In 1955 the World Union of Catholic Women’s Organisations declared “war against hunger”. In 1959 the call was seconded in Spain by the Catholic Action Women, constituting the “Campaign Against Hunger in the World”, which later would become known as Manos Unidas.
Over six thousand people collaborate with Manos Unidas on a voluntary basis providing their effort, knowledge and skills in the work carried out by the NGO through its 72 Delegations all over Spain and from its Central Services in Madrid. Most of these volunteers are women – 83% – which is still a sign of identity of an institution that was precisely created by the Women of Catholic Action.

In addition to these volunteers, the organisation hires 145 people and has a social base that brings the Manos Unidas family to a total of 76,928 members and collaborators, whose contributions are the organisation’s largest source of income for carrying out its development cooperation and awareness-raising tasks.

Manos Unidas has a diocesan structure – and its Central Services located in Madrid – consisting of 72 delegations and more than 500 regional ones thanks to which awareness- and fundraising activities are implemented all over the Spanish geography.

On the other hand, the work of Manos Unidas in the poorest countries is only possible thanks to the involvement and professionalism of our local partners: more than 400 organisations with which we work in the communities, including NGOs, religious congregations, associations, cooperatives, etc.

Many thanks to all the people and entities that make the work of Manos Unidas possible!

Networks

Manos Unidas carries out its work in coordination with other national and international organizations, and year after year, it consolidates its participation in networks in order to address the root causes of hunger and poverty all over the world.

At the end of 2021, Manos Unidas was part of:

- Asociación Española de Fundraising.
- CIDSE. Catholic International Cooperation for Development and Solidarity.
- CONCORD. European NGO confederation for relief and development.
- CONGDE. Coordinator for Spanish Development NGOs.
- Consejo Nacional de Misiones.
- Dicasterio para el Servicio al Desarrollo Humano Integral.
- Enlázate por la Justicia.
- Fondo de Nueva Evangelización.
- Foro de Laicos.
- Observatorio de Responsabilidad Social Corporativa.
- Plataforma del Voluntariado en España.
- WUCWO. World Union of Catholic Women’s Organisations.
**GOVERNING BODIES**

**GENERAL ASSEMBLY**

President: Clara Pardo
72 Diocesan Delegate-Presidents
1 Representative from the Central Services
Standing Committee

The General Assembly is the supreme governing body of Manos Unidas. It meets twice a year.

**STANDING COMMITTEE**

The Standing Committee is the governing body that, subordinated to the General Assembly and following its guidelines, directs Manos Unidas operations. It meets once a month.

- President: Clara Pardo
- Councillor: Mons. Carlos Escribano
- Vice councillor: Óscar García
- Vice-president: Guadalupe Sierra
- Secretary: José Valero
- Treasurer: Genaro Seoane
- Sec. Gen. Catholic Action: Vacant
- 5 President-Delegates of the General Assembly: Encarnación Pérez, Elena Garvía, Catalina Seguí, Rosario Martínez, Ana Torralba
- 3 Central Services Representatives: Macarena Aguirre, Isabel Vogel, Salvador Saura

* Mireia Angerri and Judith Lucachesky replaced Encarnación Pérez and Elena Garvía on October 23.
** Macarena Aguirre, Isabel Vogel and Salvador Saura were Central Services representatives until May 21.

**DIOCESAN DELEGATIONS**

**DIOCESAN MANAGEMENT TEAM**

- President/Delegate
- Vice-President/Vice-Delegate
- Councillor
- Secretary
- Treasurer

**CENTRAL SERVICES**

Central Services are the technical and management services in charge of implementing the agreements adopted by the Association’s governing bodies.

- President: Clara Pardo
- Secretary General: Ricardo Loy
- Management Secretariat
- Technical Secretariat
- Resources & HR Administration Dept.: Mª Carmen Peláez
- Education for Development Dept.: Guadalupe Sierra
- Communication and Public Presence Dept.: Cecilia Pilar
- Financial Management Dept.: Genaro Seoane
- Delegations Area: Natalia Fdez. de Villavicencio
- Projects Area: Isabel Vogel
The suffering caused by the pandemic has affected the lives and health of many Spaniards and has provoked overwhelming economic and social crisis. We are gradually overcoming the health crisis, although many scars still remain. It is true that it was the Western societies that began to see the light at the end of the tunnel first. But we can never forget all our brothers and sisters living in the poorest countries, where the drama of the pandemic still continues.

Manos Unidas’ 62nd Campaign was developed under the slogan “Spread solidarity to end hunger”. It focused on denouncing the consequences of the coronavirus pandemic among the most vulnerable people in the world and, despite the difficulties that have arisen in our country, we must never forget to promote solidarity as the only way to combat another equally destructive “pandemic”: that of inequality. Exacerbated by the global health crisis, this inequality has inflicted hunger and poverty upon hundreds of millions of people worldwide.

These pages brought to you by Manos Unidas reflect the effort carried out by our Association in 2021, a year in which we had to adapt to tackle the new situations of poverty being generated by the pandemic in the countries where we collaborate. At the same time, the report also presents the effort made by our delegations in the dioceses to work in a different way, due to the logical health precautions that had to be adopted. In them we can discover the work of many people who feel challenged by the needs of the most vulnerable and act accordingly.

This great challenge arrived suddenly, but the solidarity capacity needed to address the response had been generated over the years as part of Manos Unidas’ raison d’etre. Quoting the words of Pope Francis: “This pandemic arrived suddenly and caught us unprepared, sparking a powerful sense of bewilderment and helplessness. Yet hands never stopped reaching out to the poor. This has made us more aware of the presence of the poor in our midst and their need for help. Works of mercy cannot be improvised. Constant organisation and training is needed, based on the realization of our own need for an outstretched hand” (Message for the 4th World Day of the Poor, 15-11-2020).

These pages reflect that “constant organisation and training” of which the Pope speaks and that translates into effort, commitment, work, dedication and generosity that, added to a profound experience of faith, materialise in solidarity embodied in stories full of faces and places. That is why we offer you these pages full of life that I am sure, despite the difficulties, reflect the effort of so many to spread solidarity and with the desire they will become a beacon of hope for everyone.

Many thanks to all of you for belonging to the great Manos Unidas family: members of the association, partners, volunteers, collaborators, benefactors and workers, for your concern for the most vulnerable. Thank you for helping us spread solidarity in these difficult times we are going through.

+ Carlos Escribano Subías
Archbishop of Zaragoza and Manos Unidas Councillor
Manos Unidas, inspired by the ethical value of solidarity, the Gospel and the Social Doctrine of the Church, fosters two lines of work:

- Raising the awareness and denouncing the existence of hunger and poverty, their causes and possible remedies.

- Obtaining economic means to finance the programmes, plans and comprehensive development projects aimed at dealing with these needs.
Manos Unidas fosters two complementary lines of work: accompaniment and support to impoverished communities through education in development cooperation projects, whose aim is to raise awareness and consciousness, as well as to train and foment the Spanish society’s commitment.

During 2021, we focused on the urgency of seeking the common good together as the guideline to build a more just and solidary world. We all benefit from the common good and promoting it means joining the collective effort to establish structural conditions to build a hopeful present and future for all, in a dignified human environment that allows us, without exclusion, to effectively enjoy our rights.

We believe that solidarity is an indispensable requirement as a form of commitment to others, and which, based on the interdependence between persons, peoples or nations, consists of sharing so that the other, man or woman, can enjoy the same conditions for a dignified life.

Hence, through our education for development work and our Campaign “Spread solidarity to end hunger”, we strive to generate a “culture of solidarity”, a “civilization of love” committed to the fight against poverty and exclusion, from the promotion of “dignified living conditions” that mark the common good.

Last year, the poverty, inequality and hunger suffered by hundreds of millions of people in the South were exacerbated by COVID-19. This is why we redoubled our efforts and shared the responsibility to safeguard the dignity of people, collaborating in a solidarity way to uphold the common good and the fundamental rights of all human beings, building communities in which “no one is left behind”.

Awareness-Raising

Manos Unidas/Myriam Sagastizábal

SPREAD SOLIDARITY
TO END HUNGER

Together we’ll make it
COLLABORATE

900 811 888 | bizum 33439
www.manosunidas.org

Manos Unidas
CAMPAÑA CONTRA EL HAMBRE

Manos Unidas/Myriam Sagastizábal
From the delegations

Thanks to the collaboration of volunteers, parishes and public and private organisations, Manos Unidas’ 72 diocesan delegations carry out their task of raising the awareness of the Spanish society and obtaining funds to sustain our cooperation work with the most vulnerable populations on the planet.

The effort made in 2020 to reinvent ourselves and adapt to pandemic circumstances was fundamental to consolidate in 2021 the use of digital media and be able to maintain the activity of each delegation. An example of this was the launch of the Annual Campaign, in which the usual presence in the dioceses of our local partners was replaced by their telematic participation and videos in which they shared their varied testimonies in parishes, centres of education and social and cultural spaces throughout Spain. At the same time, the delegations continued with their usual awareness-raising activities – conferences, courses, charity races, cultural events, etc. – adapting them to the changing situation caused by COVID-19.

From WUCWO
As part of the World Union of Catholic Women’s Organisations (WUCWO), Manos Unidas participated in November in the European Regional Conference “For the Dignity of All Women”, with the aim of reflecting and raising awareness on the reality of many women, girls and families all over the world who are suffering the scourge of discrimination and violence.

From corporations
Spanish companies and foundations are becoming increasingly more active in their social responsibility and give more space in their corporate culture to commitment to the most vulnerable. This trend was observed in 2021 and, thanks to this, Manos Unidas has received the collaboration of more than 2,000 private entities that donated around one million, nine hundred thousand euros to improve the living conditions of the people we support.

This collaboration was particularly valuable in such a difficult year due to the pandemic and it also helped to raise awareness among the companies’ employees and customers.

From Link Operation
Link Operation is an activity aimed at relating individuals or groups of people (schools, universities, parishes, companies, professional groups) with one or several projects supported by Manos Unidas.

During 2021, 300 Link Operations were carried out, which helped to raise funds for Manos Unidas and therefore make these projects known to the Spanish society, at the same time being used as an awareness-raising tool on the reality of the communities we support.

300 Link Operations carried out in 2021
Awareness-Raising

Manos Unidas’ Annual Campaign

The 2021 Manos Unidas Campaign – “Spread solidarity to end hunger” – took place in a context of great challenges for the organisation. Due to pandemic restrictions, we had to launch the Campaign on a special TV programme broadcast by TRECETV, which allowed us to expand the reach of our messages. Through this and other actions –such as the insertion of content in primetime TV programmes–, we managed to make the Campaign more visible, thus turning the idea of “spread” into something positive, with the message of spreading joy, hope and solidarity; essential solidarity to fight against the pandemic of hunger in a context of crisis and uncertainty.

On the other hand, through a press conference and media contacts, we achieved impact on the radio and television, and in the press, thanks to the testimony of institutional spokespersons and local partners involved in the Campaign, such as Raquel Reynoso, president of Asociación SER, from Peru, and Alicia Vacas, Comboni missionary sister in the Middle East.

Due to the mobility restrictions and with church attendance capacities being reduced to 30%, we increased the dissemination of the Manos Unidas National Day – the second Sunday of February – so everyone could collaborate in different ways, including a digital fundraising campaign.

In 2021 we continued to make our work known and raise the awareness on the reality of the poorest communities thanks to the constant update of the Manos Unidas website, the publication of our quarterly magazine and our presence in social networks. As a result of this work, in spite of the difficult times for us all, our message connected with the solidarity of the Spanish society, something we are enormously grateful for and proud of.

Emergency campaigns

Given the dramatic situation that India was experiencing as a result of the second wave of coronavirus, in April 2021 we launched an emergency campaign to raise funds and support the communities most affected by the health and economic crisis. We opened an emergency account and through dissemination and awareness-raising actions, we channelled the generosity of our members and donors, raising nearly two thousand donations amounting to €461,133.

Likewise, the devastating earthquake that shook Haiti in August 2021 and which caused very serious human and material damage – with two thousand deaths and 1.2 million people affected – made us launch an emergency campaign to respond to requests for help from our local partners in the country. The solidarity of the Spanish population resulted in 1,700 donations amounting to €360,474.81 to alleviate the most urgent needs of the population.

Digital awareness-raising meetings

Last year we increased the reach of our messages through two online round tables. In June we presented our 2020 Annual Report through the digital meeting with three Manos Unidas’ local partners who shared healthcare challenges in Cameroon, food sovereignty of the indigenous populations of Guatemala, and the coronavirus crisis in India. In October, the round table “Hunger, violence and climate change: the case of Haiti” was also held, with the participation of experts from Manos Unidas and local partners in Haiti, with the aim of raising awareness about the chronic crisis that the Caribbean country is going through.
**Manos Unidas in the classrooms**

In 2021 we continued our work in schools through face-to-face and online activities. Stories, classroom work materials, videos and learning guides were some of the resources that the organisation made available to schools throughout Spain.

Another line of work was, once again, the Manos Unidas Video Clip Festival, which celebrated its 12th edition under the slogan “Fight the virus of inequality”, denouncing inequality in access to healthcare as the main theme. A total of 630 videos were submitted to the competition in the Schools category and 31 works in the General category.

We collaborated with universities through the conference “Development cooperation, a question of synergies” and the workshop “Partnerships for sustainable development”, which was held at the University of Murcia to spread the importance of the Sustainable Development Goals. Manos Unidas was also present at the University of Santiago de Compostela summer courses with the workshop “Climate crisis and poverty” and at the 6th Scholas Chairs International Congress with the workshop “Education for development as an instrument of transformation”.

**Partnerships and networking**

Within the framework of the alliance of Catholic organisations Enlázate por la Justicia, and after financing the campaign “If you take care of the planet, you fight poverty”, we began a new stage in which we focused on the need to “take care” of nature, of others and of oneself. Driven by the concept of “integral citizenship” and the Encyclical Letters Laudato sì’ and Fratelli Tutti, we networked and strutted locally to promote the “global education pact” proposed by Pope Francis and achieve due diligence law to improve corporate responsibility in relation to human rights and care for the environment in third countries.

Together with the international Catholic and development organisations coordinated through CIDSE, we continued with the campaign “Change for the Planet, Care for the People” and carried out various activities related to COP26, including a meeting with young people from Manos Unidas and other international organisations to reflect on and discuss the impacts of climate change and what young people themselves can contribute from their local areas.

Last year we took part in the Common Future civil society network, where we followed the implementation of the Agenda 2030 in Spain and helped in the elaboration of the Sustainable Development Strategy 2030. Also, as a member of Coordinadora de ONGD, we collaborated in the preparation of the Consejo de Cooperación al Desarrollo report with recommendations on reducing the negative impact of public policies in the poorest countries.
In 2021 we focused on the fight against poverty and injustice made worse by the pandemic. Thanks to the solidarity of all the people and public and private entities that collaborate with Manos Unidas, we reached more than one and a half million people – 58% of them, women – to face the difficulties with greater hope and better living conditions.

The increase last year of the number of people in a situation of poverty made us allocate €9,795,126 – 29% of the annual investment in projects – to 110 initiatives related to the right to food and livelihood generation. Also aware that education, training and literacy are essential pillars for the development and autonomy of the communities, we supported 108 education projects with an investment of more than 6.5 million euros. We also continued to work in the health field, which was still affected by the pandemic, as well as in the defence of human rights and gender equality; dimensions that have suffered setbacks in many of the 51 countries in which Manos Unidas worked in 2021.

We approved a total of 474 new projects with an investment of more than 33 million euros transferred from Spain to impoverished communities in countries of the South, to offer better life opportunities and promote inalienable rights that continue to be violated.

We collaborated with 428 partner organisations, development agencies whose members risk their lives in certain contexts, such as in the Amazon, to defend the rights of the populations. Our task is to strengthen these organisations, so they will be able to transfer, in collaboration with other actors, the capacities required for the communities to achieve their environmental and economic sustainability.

Most of the projects supported entailed an investment of between €25,000 and €95,000, with the exception of the large programmes co-financed by public bodies such as AECID and the European Union. Regardless of the amount, sector and place of execution of each project, for all of them we demand detailed reports and verify that the funds are used for the purpose for which they were granted.

In short, 2021 meant an important challenge of living with the coronavirus pandemic, especially in those countries hit hardest, such as Latin America and India. This entailed, as in 2020, significant restrictions for our teams to travel to the field until we were able to safely resume travel in the autumn.

However, we must always remember that hunger is an ongoing pandemic that threatens more than 811 million people. That is why the solidarity of all the people who collaborated with Manos Unidas was so important and it allowed us to obtain very good results but, above all, encouraged us to face all the work we have ahead with more energy and conviction.
In 2021 Manos Unidas has approved a total of 474 projects in 51 countries, for a sum of €33,449,399.

We also continue to give financial support to projects from previous years. In 2021, the total number of projects has been 721.
Projects around the World in 2021

### Women’s Rights and Equity
- 70 projects
- Amount: €4,764,909
- 201,167 beneficiaries

### Human Rights and Civil Society
- 56 projects
- Amount: €5,171,155
- 136,168 beneficiaries

### Water and Sanitation
- 94,097 beneficiaries
- Amount: €1,467,514

### Environment and Climate Change
- 12 projects
- Amount: €1,465,418

#### % Projects by Sector
- Food and Livelihood: 23%
- Education: 23%
- Healthcare: 20%
- Human Rights and Civil Society: 12%
- Women’s Rights and Equity: 15%
- Water and Sanitation: 5%
- Environment and Climate Change: 2%

#### % Projects by Continent
- Africa: 38%
- America: 32%
- Asia: 30%
181 projects
€11,232,193
30 countries

Africa Projects

MAIN SECTORS
(by number of projects)

Education
- 46%

Healthcare
- 17%

Water and sanitation
- 11%
In 2021, the African continent was, according to official data, the least affected by the COVID-19 pandemic. Vaccines were scarce and the COVAX initiative, launched by the WHO and the EU to ensure equitable vaccination, did not achieve the expected results: at the end of the year, the vaccination rate was only 6% of the entire continent.

However, beyond the health impact, the pandemic meant the end of the positive trend of recent years and hunger increased again due to the rise in prices and the paralysis or slowdown of income-generating activities. Furthermore, school closures cause considerable damage to education, which is a fundamental tool for populations to be able to overcome poverty. Lockdowns and confining of women, children and young people to their homes also led to an increase in gender-based violence, abuse and early pregnancies and marriages.

Once again violence hit the African continent, with an increase in war, attacks and kidnappings carried out by Islamist radicals in Somalia, Mali, Burkina Faso, northern Cameroon, Kenya, Nigeria, Uganda and the Democratic Republic of the Congo. Special mention deserves Ethiopia, with the dramatic entrenched war of the Tigray that is inflicting so much pain and hunger on the long-suffering Ethiopian people.

Despite the difficulties, Manos Unidas continued carrying out development projects in its various sectors of intervention, among which we highlight education, key for social cohesion, equity, culture of peace and the defence of human rights. As regards the situation of girls’ inequality and exclusion, we reinforced their access to primary and secondary school education and supported women through revenue-generating activities and awareness-raising and training programmes aimed at promoting their autonomy and empowerment. On the other hand, the fragile healthcare infrastructures were overstretched by the pandemic – a problem added to the many day-to-day deficiencies already faced – and they received our financial support in the form of equipment and personnel training.

We also made an emergency intervention to help the communities most affected by the Mount Nyiragongo eruption in the Democratic Republic of the Congo, as well as to alleviate the most serious needs of populations displaced by jihadism, with women and children as the most vulnerable groups.

At the end of the year, the data on our work in 30 countries showed the figure of 181 projects supported with an investment of €11,232,193, including development initiatives and emergencies.

Lauro had a very difficult early childhood, but when he was eight, he entered Gaiato, a home for children at risk of exclusion in Malanje, Angola. “Here I found a family. At first everything seemed very strict and with many rules, but little by little I saw how they trusted me. Not only have I learned carpentry, sewing, farming..., I also feel very excited because I’ll be able to study vocational training, which is very important for young people like me, because it opens the doors to a better future”.

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MAIN SECTORS (by number of projects)

- Food and Livelihood: 48%
- Women's Rights and Equity: 15%
- Human Rights and Civil Society: 18%

150 projects

€14,661,041

14 countries

America Projects
The pandemic seriously affected Latin America during 2021. The death rate per million was led by Peru, followed by Brazil, Colombia, Paraguay and Ecuador. The vaccination process – in which Cuba stands out, with 82% of the population vaccinated – advanced in all countries with a rate of between 23% and 66%, with the exception of Haiti, a country where it has barely begun. Beyond the health impact, the consequences of the pandemic, especially at the social and economic levels, brought with it further impoverishment of countries and, above all, an increase in internal inequalities between rich and poor.

Last year, the situation of political instability throughout the continent also worsened, mainly in Haiti, Nicaragua and Colombia. Civil society organisations also denounced the increase in legal and economic obstacles to carry out their work, including foreign NGOs working in Nicaragua and Guatemala. Similarly, the persecution of human rights defenders and indigenous leaders intensified, with dozens of murders and kidnappings; in some cases, with victims belonging to local Manos Unidas partners and the communities with which we work.

As we have been doing since the beginning of the pandemic, in 2021 we were in permanent contact with our local partners to know their situation, manage the initiatives underway and study new projects. Fortunately, in the last part of the year we were able to resume field trips, with the necessary precautions, to carry out our accompanying visits and supervision of the projects under way.

The effort made resulted in the approval of 150 new projects, which meant a growth of investment in the continent of 14% compared to the previous year. The sector with the most investment was “Food and Livelihood”, with the aim of continuing to strengthen food sovereignty and the autonomy of communities, followed by “Human Rights and Civil Society” and “Women’s Rights and Equity”, to respond to the serious situation of violence and infringement of the rights of the most vulnerable populations.

As regards humanitarian action projects, in August 2021 we made an emergency intervention as a result of the earthquake that hit Haiti and that forced us to launch a special aid programme for the most affected populations.

Finally, we highlight the optimization of internal procedures, which allowed us greater efficiency and to be able to work normally despite the limitations derived from the pandemic.

“Thanks to the Manos Unidas workshops we have improved our way of growing cacao and have also learned to identify the types of violence occurring in our homes. We, the women of the community, have organised ourselves and are demanding the power to participate in the Parish Board elections, a right established by law.”
Asia Projects

143 projects
€7,556,165
7 countries

MAIN SECTORS
(by number of projects)

Healthcare 34%
Women’s Rights and Equity 20%
Food and Livelihood 15%

Orpita, one of the women beneficiaries of the Manos Unidas’ emergency aid in Ratanpur (India), made this comment to our local partner: “At election time, many candidates come here with rice, liquor and coins; and today, when we are really starving, no political party comes, just people we don’t know who live very far away from us.”
In 2021, the COVID-19 pandemic continued to condition our lives and those of the people we work for. Successive “waves” led to the closure of schools, the interruption of part of the projects, the closure of businesses with the consequent increase in unemployment – especially among informal workers – the increase in school dropouts and a general loss of income in the households of the most vulnerable communities. The pandemic also prevented us from travelling to the countries where we work to accompany our local partners, who have done a commendable job at a time of enormous difficulty.

India was severely affected by the Delta variant of COVID-19, which plunged the country into healthcare chaos from March to June. The impact was greater because the authorities and the population had relaxed prevention measures after a first wave that was not very aggressive at the healthcare level. The virulence of the Delta variant further damaged the precarious healthcare system with less than 40% coverage. Figures suggest that the variant led to the death of 490,000 people, although non-official sources estimate the number of people who lost their lives at 3 and 4 million.

Due to the seriousness of the situation, Manos Unidas made an emergency appeal to the Spanish society, which responded with enormous generosity to help the most affected communities. This solidarity resulted in 30 emergency projects, mainly health aid, with an investment of €636,618. We also reauthorised the budgetary reallocation for those local partners who requested it, for the projects already underway to alleviate the effects of the dramatic health crisis.

In Southeast Asia we saw an uneven impact of Covid-19. Almost all the countries in the region implemented very restrictive policies in relation to the movement of their population, which may explain the lower incidence suffered compared to Europe or the United States.

In Cambodia, Philippines and Bangladesh we continued to accompany our local partners in their work with more vulnerable populations, with projects to strengthen their livelihoods, food safety, community development, education, access to water and healthcare.

In the Middle East, we also continued to support the poorest Syrian population with entrepreneurship training programmes, Syrian refugees in Lebanon and the Palestinian population mainly through agricultural and healthcare projects.
Manos Unidas supports numerous development projects in the poorest countries thanks to the funds obtained from both private donors and public bodies.

Public funds

Public co-financing comes from the different administrations - state, regional governments, provincial councils, municipalities - as well as from European funds, with two projects supported by the European Union in Paraguay and Ecuador (with funds accrued in 2020 and 2022). It was a very positive year, since we exceeded the expected funds to be raised, obtaining €6,795,171 through 145 public calls, an amount that increases slightly, confirming the positive trend of 2020.

On the whole, this form of financing accounted for just over 13% of institutional income. These good results are thanks to the close coordination with Manos Unidas delegations all over the national territory and with the partner organisations responsible for implementing the projects in the countries where we work, which responded with great professionalism in a very complex context due to the pandemic.

In relation to the support of AECID (Spanish Agency for International Development Cooperation), last year two new projects were initiated in Bolivia and Philippines, and we continued with the implementation of the three Conventions in Ecuador, Philippines and Senegal approved in 2018. This collaboration is very important for Manos Unidas due to the narrow relationship established with our local partners and with the Technical Cooperation Agencies in every country, as well as for our organisation’s visibility and participation in an international scope.

Private funds

On the other hand, there are private donors, both individuals and entities (companies, foundations, professional associations, etc.) who choose to directly support specific Manos Unidas projects.

We strive to allocate the resources of each donor towards the most suitable projects, trying to adapt this collaboration to meet the donor’s specific requirements and offering constant information on the teams involved, the activities, the areas of intervention and other details. Once the project is completed, we provide the donor with a report that sums up the results and related expenses with maximum transparency and clarity.

In 2021, 89 private individuals and entities donated €3,055,844 to finance 70 development initiatives through Manos Unidas. This figure is twice the result of the previous year, thanks to the generosity of private donors and some bequests received for specific aims.

We would like to reiterate our gratitude to all donors, public and private, who, through their trust in Manos Unidas, their commitment and generosity, have contributed to finance a significant number of development projects beyond our borders.
In addition to our development cooperation work, we collaborate in humanitarian actions when required by circumstances and requested by local partners with experience in this type of intervention.

In 2021 we supported a total of 62 humanitarian actions to which we allocated more than 2 million euros (€2,010,592).

Humanitarian actions include, on the one hand, emergency projects, which respond to unexpected situations, and humanitarian aid projects on the other.

Through 55 emergency projects in Asia (34), Africa (13) and the Americas (8), to which €1,607,331 were allocated, we supported 270,679 people who, for different reasons, had lost practically everything.

The harsh second wave of COVID-19 in India led to 30 of the 34 emergencies supported in Asia. Manos Unidas mobilised €636,618 to cover the most pressing needs: oxygen, medicines and food for sick people and their families. Thanks to all the efforts, more than 200,000 people benefitted from this aid. However, many others lost their lives and, among them, local partners of Manos Unidas whom, from these lines, we wish to remember and praise for their unlimited dedication to others.

In August, there was another earthquake in Haiti, which caused 2,300 deaths, 13,000 injuries and destroyed 137,000 homes. In response, Manos Unidas launched an emergency campaign that raised nearly €456,000 to implement four projects for emergency health, food distribution and home repair.

We also attended people who were victims of forgotten wars and insecurity, as is the case in northern Ethiopia, in Tigray, a region facing a conflict of extreme violence in which all rights are violated and in which rape is used as a war weapon. In Sudan, where we supported thousands of people in refugee camps, or in Nicaragua and Haiti, countries in which Manos Unidas intervened because of serious political and social instability, the population faces humanitarian crises that should not occur, but that, unfortunately, exist and last until they fall into oblivion on the part of our societies.

Climate events also generated crises that required our intervention. Droughts in Kenya, floods in Chad, famine in Rwanda, cyclones in India and Mozambique. We continue to hear the cry of the planet, our "common home", and those who pay the most dearly are, again, the most unprotected populations.

We also supported 7 human aid projects to aid 7,686 people; populations on the move such as those from Venezuela, forced to migrate to neighbouring countries; Syrian women, whom the war has expelled from their homes along with their sons and daughters; sub-Saharan migrants who survive as they can in Morocco dreaming of a better future; or the Latino-American migrants who flock to Mexico pursuing a more dignified life.

We supported 278,365 people through 62 humanitarian action projects amounting to €2,010,592
TRANSPARENCY

Manos Unidas is an organisation strongly committed to the TRANSPARENCY of its funds; it is one of our values as an institution and a faithful reflection of our accountability to society that trusts us.

Manos Unidas complies with all transparency and best practice requirements established by Fundación Lealtad.

Manos Unidas has been designated by the Spanish Agency for International Development Cooperation as a qualified body to receive funding.

Manos Unidas complies with all transparency tool and best practice requirements established by the Spanish NGDO Coordinator.

Our annual accounts have been audited by Espaudit Gabinete de Auditoría, S.A.
(See page 26)

€50,823,998 raised in 2021.

86.3% of the income comes from the private sector, and 13.7% from public sector.

88.6% allocated to Manos Unidas’ Aims, 83.5% to Development Projects and 5.1% to Awareness-raising.

42.8% of the income comes from our members.

Our ACCOUNTS
### SOURCE OF INCOME (€)

<table>
<thead>
<tr>
<th>Private Income: 86.3%</th>
<th>Public Income: 13.7%</th>
</tr>
</thead>
<tbody>
<tr>
<td>Members and donors (1)</td>
<td>21,389,189.–</td>
</tr>
<tr>
<td>Parishes and Religious Institutions</td>
<td>8,105,863.–</td>
</tr>
<tr>
<td>Schools</td>
<td>666,072.–</td>
</tr>
<tr>
<td>Emergencies</td>
<td>821,317.–</td>
</tr>
<tr>
<td>Inheritances and bequests</td>
<td>10,735,749.–</td>
</tr>
<tr>
<td>Others</td>
<td>1,414,808.–</td>
</tr>
<tr>
<td>TOTAL PRIVATE SECTOR</td>
<td>43,152,998.–</td>
</tr>
<tr>
<td>Spanish Agency for International Development Cooperation (AECID)</td>
<td>2,568,898.–</td>
</tr>
<tr>
<td>Local and Regional Administration</td>
<td>4,301,355.–</td>
</tr>
<tr>
<td>TOTAL PUBLIC SECTOR</td>
<td>6,870,253.–</td>
</tr>
<tr>
<td>INCOME RAISED</td>
<td>50,023,251.–</td>
</tr>
<tr>
<td>OTHER INCOME (2)</td>
<td>800,747.–</td>
</tr>
<tr>
<td>TOTAL INCOME 2021:</td>
<td>€50,823,998</td>
</tr>
</tbody>
</table>

### ALLOCATION OF EXPENSES (€)

<table>
<thead>
<tr>
<th>Manos Unidas’ Aims: 88.6%</th>
<th>Promotion &amp; Income Raising: 3.3%</th>
</tr>
</thead>
<tbody>
<tr>
<td>Awareness-raising</td>
<td>2,145,233.–</td>
</tr>
<tr>
<td>Development projects (3)</td>
<td>35,420,048.–</td>
</tr>
<tr>
<td>- Projects:</td>
<td>33,449,399.–</td>
</tr>
<tr>
<td>- Project management:</td>
<td>1,970,649.–</td>
</tr>
<tr>
<td>TOTAL MANOS UNIDAS’ AIMS</td>
<td>37,565,281.–</td>
</tr>
<tr>
<td>Promotion and Income Raising</td>
<td>1,404,143.–</td>
</tr>
</tbody>
</table>

### Administration & Structure: 8.1%

| Administration and Structure | 3,455,303.– |

### TOTAL EXPENSES 2021: €42,424,727

| SUPLUS 2021* | €8,399,271 |

### EXPENSES ALLOCATION

![Graph showing expenses allocation]

(1) Includes private donations, organisations and foundations, companies and anonymous entities.
(2) Includes extraordinary results, refund/cancellation of subsidies granted in previous years, positive exchange differences and applied provisions.
(3) This figure corresponds to the projects approved, plus the annuities of the different agreements supported by AECID.

* The surplus of the year 2021 shall be allocated to the approval of new projects in 2022.

### EXPENSES ALLOCATION CRITERIA

- **MANOS UNIDAS’ AIMS:**
  - **Awareness-raising costs:** This contains the expenses of the Education for Development Area, as well as those allocated to this purpose by the Public Presence and Communication Area.
  - **Project Costs:** Includes the amount of the total number of projects approved in the year, plus management costs, personnel, auditing and financed project assessment evaluations.

- **OPERATING COSTS:**
  - **Promotion & Income Raising:** Includes the Public Presence and Communication Area expenses used for raising funds and advertising the Organisation’s activity.
  - **Administration & Structure Expenses:** These are the expenses generated by the Organisation’s management and administration.
Audit Report

The full Audit Report is available in PDF format on our website ([www.manosunidas.org](http://www.manosunidas.org)) or in paper format at our Delegations and Central Services.

Acknowledgements

The awareness-raising work we carry out in Spain and our support for the poorest communities in the South would be impossible without all our Manos Unidas’ friends.

- The organisation’s employees and volunteers.
- Our social base: Manos Unidas’ partners and collaborators.
- Our donors; public and private entities that support our work through donations, co-financing development projects, sponsoring initiatives or providing various services [the list of public entities that co-finance development projects can be seen in the “Projects Book” published alongside this Report].
- Schools, congregations and parishes, whose contribution is especially relevant.
- The media (newspapers, magazines, radio and television channels) that broadcast our messages and publish our advertisements free of charge.
- The partner organisations we work with in the South.
- And those people who, through their charitable bequests and inheritances, have wanted to continue contributing to Manos Unidas after their departure...

Thanks to all this solidarity, we change the lives of millions of people and continue to build a better, more just and fraternal world.

MANY, MANY THANKS TO EACH AND EVERY ONE OF YOU!
<table>
<thead>
<tr>
<th>MANOS UNIDAS DELEGATIONS (addresses)</th>
</tr>
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<tr>
<td><strong>15001 A CORUÑA</strong> Marqués de Cerralbo, 11 bajo. Tfn. 981 205 659</td>
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<td><strong>02002 ALBACETE</strong> Teodoro Camino, 6-5º izda. Tfn. 967 212 315</td>
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<td><strong>28802 ALCALÁ DE HENARES (Madrid)</strong> Via Complutense, 8 bis. Tfn. 918 833 544</td>
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<td><strong>03005 ALICANTE</strong> Enriqueta Ortega, 11. Tfn. 965 922 298</td>
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<td><strong>24700 ASTURGUA (León)</strong> Martínez Salazar, 8-1ª. Tfn. 987 602 536</td>
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<td><strong>21004 HUELVA</strong> Dr. Cantero Cuadrado, 1-1ª planta sala 7. Tfn. 959 253 388</td>
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