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CENTRAL SERVICES

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Our work would be impossible without all the people who, in one way or another, are part of Manos Unidas:

Volunteers and hired workers. Our collaborators. Donors, public and private entities that collaborate financially or providing services. Our partner organisations in the countries of the South. Schools, congregations and parishes, whose contribution is especially significant. The media that publishes our messages and announcements. And every single person who, through their inheritances and bequests, have continued to contribute to Manos Unidas on their passing...

Thanks to all this solidarity, we change the lives of millions of people and continue to build a better, more just and fraternal world.

HEARTFELT THANKS TO YOU ALL!



LETTER FROM THE PRESIDENT



Manos Unidas/Marta Carreño

The 2025 Activity Report that we present is the summary of an intense year's work marked by denunciation, education and action. It is a testimony to the commitment of ending hunger around the world, which has underpinned Manos Unidas' work for over 65 years. A firm commitment, based on justice and hope, which is possible thanks to the generosity of thousands of people who believe in building a better world for all.

In 2025, at Manos Unidas we have denounced how, while hunger, poverty and inequality condition the lives of millions of people, the world's wealth continues to be concentrated in a few hands. We have also talked about war and its devastating consequences; of migrations and displacements; and how the extractive industry and agribusiness destroy and pollute entire communities' resources. Furthermore, we have cried out against slavery and human trafficking. As well as against the lack of access to water and decent work. What's more, we have opened doors of hope to education, health, caring for the earth, equality, rights...

We bade farewell to Pope Francis, the pontiff who invited us all to look beyond our borders and get closer to the peripheries where the "discarded" dwell. We welcomed Leo XIV, the missionary Pope, who reminds us that "the poor are not a distraction for the Church, but our beloved brothers and sisters".

In this turbulent year, our campaign **"Sharing is our greatest wealth"** has sought to remind us that true prosperity is only possible when built on solidarity.

Nothing achieved in 2025 would have been possible without the work and commitment of our **nearly 7,000 volunteers**; the generous support of **over 67,000 donors and collaborators**, and the joint cooperation with our **more than 450 local partners**.

Thanks to them all, we have implemented **531 new projects** that have contributed to transforming the lives of **more than a million people**, who are our *raison d'être* and who we approach with respect, closeness and hope.

"Today our eyes turn to those who, in any part of the common home we inhabit, are part of the great human family and cry out for a more dignified life and for a prosperity that they do not attain" (Msgr. José Antonio Álvarez. R.I.P.).

To improve their lives, we are committed to continue working against all odds.

Thank you for walking alongside us.

Cecilia Pilar
President of Manos Unidas

Faith demands sharing with our fellow human beings. Solidarity in material matters is a fundamental expression and priority of fraternal charity; it furnishes each individual with the means of livelihood and how to live their lives.

POPE JOHN PAUL II





WHO ARE WE?

Manos Unidas is the **Spanish Catholic Church in Spain Organisation** for the aid, promotion and development of the most disfavoured and developing countries. It is at the same time a Catholic, secular, non-profit **Non-Governmental Development Organisation (NGDO)**, made up of volunteers.

We have been fighting for over 65 years against poverty, hunger, poor nutrition, disease, and deficiencies in the educational field; and we work to eradicate the structural causes producing them: injustice, unequal distribution of goods and the lack of opportunities.

In 1955, the World Union of Catholic Women's Organisations declared "war against hunger." In 1959 this call was seconded in Spain by the Women of Catholic Action who launched the first "Campaign against Hunger in the World" from where the current Manos Unidas has been developed.



STRUCTURE

We have a diocesan structure consisting of 72 delegations – with central services located in Madrid – and more than 670 regional offices thanks to which awareness-raising and fundraising activities are implemented all over the Spanish geography.

Nearly 7,000 people collaborate with Manos Unidas on a voluntary basis, providing their effort, knowledge and skills in the work carried out by the NGO. Most of these volunteers are women, which is still a sign of identity of an institution that was precisely created by the Women of Catholic Action.

In addition to these volunteers, there are 162 hired workers and a social base that makes up the Manos Unidas family with more than 67,000 donors and collaborators, whose contributions are our largest source of income for carrying out its development cooperation and awareness-raising tasks.

Many thanks to all the people and entities that make the work of Manos Unidas possible!

DIOCESAN STRUCTURE

72 delegations
+ 670 regional

OUR HUMAN TEAM



6,930 volunteers

162 hired workers

67,471 donors and collaborators

NETWORKING

We work in coordination with other national and international organisations and, year after year, we strengthen our participation in networks in order to address the root causes of hunger and poverty all over the world.

In 2025, we have been part of:

- **Asociación Española de Fundraising.**
- **CIDSE.** Catholic International Cooperation for Development and Solidarity.
- **Episcopal Commission for the Laity, Family and Life.**
- **CONCORD.** European NGO confederation for relief and development.
- **CONGDE.** Coordinator for Spanish Development NGOs.
- **Consejo Nacional de Misiones.**
- **Diocesan Delegations of Lay Apostolate or Social Pastoral Care.**
- **Dicastery for Promoting Integral Human Development.**
- **Enlázate por la Justicia.**
- **Fondo de Nueva Evangelización.**
- **Foro de Laicos.**
- **Observatorio de Responsabilidad Social Corporativa.**
- **Plataforma del Voluntariado en España.**
- **WUCWO.** World Union of Catholic Women's Organisations.

GOVERNING BODIES

GENERAL ASSEMBLY

President

72 Diocesan Delegate-Presidents

1 Representative from the Central Services

Standing Committee

The General Assembly is the supreme governing body of Manos Unidas.
It meets twice a year.

STANDING COMMITTEE

The Standing Committee is the governing body that, subordinated to the General Assembly and following its guidelines, directs Manos Unidas operations. It meets once a month.

President
Cecilia PilarCouncillor
Mons. Santos MontoyaVice councillor
Carlos GonzálezVice-president
M^a Teresa Vidal*Secretary
Salvador SauraTreasurer
Pedro RichiSec. Gen. Catholic Action
Vacant

5 President-Delegates
of the General Assembly
Mireia Angerri, Ana Torralba,
Alicia Esparza, Lidia Casado**,
M^a Teresa Fortún

3 Central Services
Representatives
Ana Lucas,
Juan de Amunátegui,
Mercedes Barbeito

* José Valero was Vice-president until June 24.

** Ana M^a Ruiz was President-Delegate representative until May 16.

DIOCESAN DELEGATIONS

DIOCESAN MANAGEMENT TEAM

President/Delegate

Vice-President/Vice-Delegate

Councillor

Secretary

Treasurer

MANAGEMENT BODY

CENTRAL SERVICES

Central Services are the technical and management services in charge of implementing the agreements adopted by the Association's governing bodies.

President
Cecilia PilarPresidential
CabinetGeneral Secretary
Ricardo Loy

Resources
Administration Area
Juan Antonio García*

Communication and
Public Presence Area
María Teresa Vidal

Delegations
Area
Marisa Elosua**

Education for
Development Area
Ana Lucas

Financial
Management Area
Pedro Richi

Projects
Area
Isabel Vogel

Human Resources
Area
Julia Parra***

* M^a Carmen Peláez was head of Resources Administration until February 18.

** Natalia Fdez. de Villaviciencio was head of Delegations until June 24.

*** José Valero was head of Human Resources until June 24.

**The more we strive to secure
a common good corresponding
to the real needs of our neighbours,
the more effectively we love them.**

POPE BENEDICT XVI





WHAT WE DO

Manos Unidas, inspired by the ethical value of solidarity, the Gospel and the Social Doctrine of the Church, fosters two lines of work:

- raising awareness and denouncing the existence of hunger and poverty, their causes and possible remedies.
- obtaining economic means to finance development programmes, plans and projects aimed at dealing with these needs.



OUR WORK IN SPAIN

**When schools flourish,
all flourishes.**

MARTIN LUTHER KING

Ethiopia. Manos Unidas/Marta Gurrea

Education for development and social transformation is, together with the development projects we support in the Southern communities, the other essential task of our mission.

We raise awareness in Spanish society about the reality of these countries; we contribute to education and training from childhood; we provide insight on the causes of hunger and poverty through studies and research; and we foster engagement through social mobilisation and advocacy.

SHARING PROSPERITY TO ERADICATE HUNGER, POVERTY AND INEQUALITY

In 2025, we focused on shared prosperity to reposition the economy, development and the recognition of human rights where everyone can have access to a dignified life. An invitation to transform gratitude into active engagement, promoting more responsible and supportive consumption models that contribute to reducing inequalities and strengthening the common good.



IN 2025 MANOS UNIDAS:

+ 4,800 people collaborate with the parishes through talks, exhibitions, vigils, hunger dinners...

+ 5,600 media impacts.

+ 9,000 students have participated in Social Transformation Education Projects.

+ 890 collaborating companies.

+ 60 agreements signed with universities.

+ 34 awareness initiatives linked to development cooperation.

FROM THE DELEGATIONS

Throughout the year, the **72 delegations** maintained intense activity in parishes, educational centres, universities, cultural spaces, companies and public institutions with the aim of publicizing our work. These diverse activities range from sporting events such as races, marches, solidarity diving, paddle tennis and golf tournaments to cultural activities such as guided tours of monuments, concerts and plays, including markets, exhibitions, hunger dinners, business forums, etc. The highlight of all this was the launch of the annual campaign, in February, where missionaries and local partners from countries of the South travel around Spain to share their testimonies and bring the reality of the communities with which we work closer.

In 2025, the delegations were present, once again, at the **El Escorial Training Workshops**, with a large participation of volunteers, where they could share days of living together, training, presentations, taking part in workshops, experience in training trips, etc.

Thanks to all the delegations' work, Manos Unidas continues to take its message to all corners of the country and strengthen its mission to build a more just and fraternal world ■

FROM LINK OPERATION

Link Operation is an initiative aimed at enhancing the relationship between the Spanish society and the communities with which it works in development projects. To this end, the delegations carry out awareness-raising activities with groups such as schools, universities, parishes, associations or professional entities, publicising the projects and realities of the communities, favouring awareness-raising, education and co-responsibility processes.

In 2025, **419 Link Operations** were carried out, which made it possible to bring the projects closer to different social groups and generate spaces for knowledge, dialogue and commitment to global justice, with projects and facilitating fundraising ■



419
Link Operations
carried out in 2025

FROM THE PARISHES

Parishes are a key space to get our message of the fight against hunger, poverty and inequality, and their causes, across. Manos Unidas is at the service of the nearly **23,000 parishes** in Spain, which allows us to launch initiatives from a Christian perspective that offer the community channels of commitment in the construction of the "civilization of love" and in the service of others.

More than **4,800 people**, organised into nearly 1,000 teams, have actively collaborated with the different parishes through actions such as circles of silence, exhibitions, teaching and catechetical materials, as well as hunger dinners, rosaries, vigils and other awareness-raising proposals ■





MANOS UNIDAS' ANNUAL CAMPAIGN

Like every February, Manos Unidas presented its annual campaign, which, after 66 editions, continues to mobilise thousands of people all over Spain around a common goal: to combat hunger, poverty and inequality. Under the slogan **"Sharing is our greatest wealth"**, the campaign invited us to rethink the concept of prosperity, placing people, the common good and care for the planet at the centre.

The launch began with the deployment of 40 local partners and missionaries, who visited different delegations raising society's awareness on the reality of the countries of the South. The presentation to the media was led by the president, **Cecilia Pilar**, together with the missionaries **Regina Casado** and **María Jesús Pérez**, who shared their experience in Senegal and Ecuador. During the press conference, a study on the perception of wealth in Spain was also presented and a colloquium was held with the economist **José María Larrú**.

The campaign also had a prominent presence on **Trece TV** with a special programme that broadcast its message through testimonies and analyses. On Friday, February 6, the **Voluntary Fasting Day** took place, which culminated with **Manos Unidas' National Day**, a moment of meeting and collective commitment based on building a more just world ■

HUNGER TABLE

On the occasion of World Food Day, we organised the meeting **"Hunger, food sovereignty and the right to food, the triple crossroads"**, which brought together experts from FAO, Madrid Complutense University and AECID with local organisations. Two roundtables analysed different cooperation initiatives and public policies aligned with SDG 2 – with special attention given to sustainable agri-food systems – and a reflection was made on the structural causes that make it hard to ensure the right to food ■

LAUNCH OF THE VIDEO PODCAST "WHAT A WORLD I LIVE IN!"



We launched a new audiovisual project which addresses issues such as migration, sustainable food, consumption or the digital divide from a North-South perspective, encouraging critical reflection and commitment to a more just and sustainable world with some of the most important content creators in Spain. In six episodes we analyse the A side and the B side of the same reality to understand the world we live in ■

Available on YouTube and Spotify



SAYINGS AGAINST HUNGER

The digital campaign **"Sayings against Hunger"** was launched, combining art, gastronomy and social engagement. With the help of renowned illustrators (72kilos, Javirroyo, Dominga habla sola, Agustina Guerrero and Caos ilustrado), popular sayings about food were reinterpreted to raise awareness on the problem of hunger in the world.

The Manos Unidas' ambassador, **Pepe Rodríguez Rey**, starred in the campaign's promotional video ■

More info:

refranescontraelhambre.manosunidas.org



TRAVELLING WITH THE MEDIA

In June, we travelled to **Malawi** with **Javier Carbajal**, head of video and photography at **El Español**. We visited educational, health and agricultural projects, essential to provide hope and a future to the population of a country characterised by high poverty rates and recurrent food crises, due to severe droughts and atmospheric phenomena. Two trips were made with the **Pueblo de Dios** programme to visit Manos Unidas- supported projects in **Côte d'Ivoire** and **Cambodia**. Eight programmes were produced, broadcast on TVE's **La 2** and available on RTVE Play. The projects visited focused on support for people with disabilities, child protection, food security and reforestation, among others ■

More info: youtube/manosunidas

SOLIDARITY ACTIONS FOR A BETTER WORLD

SENEGAL CHALLENGE: A vegetable garden can change their life story

We launched a fundraising challenge to raise **74,943 euros** for a project in Senegal to benefit **645 women**, improving their living conditions through access to water, training and productive resources. Thanks to the contributions of our partners and collaborators, the target was exceeded by 3%.



"Life is priceless" CAMPAIGN

On the occasion of the 2025 Jubilee, we promoted an initiative to raise awareness about one of the most serious forms of human rights violations: human trafficking.

Through this campaign, we sought to raise awareness on this reality, as well as the work we carry out in different countries and promote social engagement to fight against this injustice. This action raised **71,411 euros**.



Plaza de Colón solidarity ice rink

We were present at the Colón ice skating rink, joining leisure and solidarity: one euro from each ticket was allocated to the organisation's projects. In addition, we had a stand for awareness and recruitment actions, where children could decorate a wishing tree. As a result, **26,523 euros** were raised.

CHRISTMAS CAMPAIGN: We can't choose where we were born, but we can share what we've received

Christmas is a time for sharing and giving thanks. That's why we extended an invitation to transform that gratitude into solidarity. Inspired by our annual campaign motto, we wanted to highlight that **sharing is not only generosity, but also an act of justice**. The initiative achieved an extensive solidarity response, aimed at promoting cooperation and development projects in the countries of the South.



FROM THE PLATE TO REALITY

In November 2025, MasterChef judge and chef **Pepe Rodríguez Rey** travelled to Senegal as a Manos Unidas' ambassador to witness the reality behind hunger.

During the trip, he could see first-hand initiatives in rural areas promoting healthcare, education and training for children, women and young people, and how hunger is not only the absence of food, but also of opportunities, of a future and of dignity.

On his visit he also cooked with young women at a training centre in the Sam Sam neighbourhood of Dakar. This meeting allowed our ambassador to verify and raise awareness on the importance of training and accompanying to transform lives, in order to bring Spanish society closer to a reality that requires commitment and collective action ■

COLLABORATION WITH COMPANIES

In 2025, the Spanish business sector's corporate social responsibility has continued to grow, consolidating itself as a key driver of transformation. Behind each alliance is a shared commitment to generate opportunities and improve the lives of thousands of people in vulnerable contexts.

Thanks to the collaboration of over 890 companies and foundations, which have contributed more than 2,319,000 euros, Manos Unidas has been able to promote projects that go beyond one-off aid measures, becoming committed to long-term alliances that strengthen community sustainable development. These contributions, both economic and through corporate volunteering, lead to specific progress in areas such as food security, education or access to basic resources.

In this way, business and civil society move forward together, building lasting solutions and consolidating a common commitment to a more just, supportive and sustainable world ■

EDUCATION FOR DEVELOPMENT AND SOCIAL TRANSFORMATION

Education for Development and Social Transformation is an educational process whose ultimate objective is to propose individual and collective changes that allow a profound transformation of reality, and the achievement of a more just and inclusive world. To achieve this, we raise society's awareness on poverty and inequality; we contribute to education and training in values of children, young people and adults; we delve more deeply into the causes of hunger and the violation of rights through study and research; and we promote engagement through political advocacy and social mobilisation.



People who are mobilised and committed to changing reality

In 2025, within the framework of the **"Sharing is our greatest wealth"** campaign, Education for Development and Social Transformation has promoted a comprehensive educational intervention model that links the local and the global, strengthening citizen capacities for social justice, integral ecology and solidarity.

MAIN GOALS AND ACHIEVEMENTS:

GOAL 1: Promoting awareness-raising initiatives and transformative education in classrooms and other spaces

- 5,822 people (mostly teachers) have had access to educational resources: activities, stories, worksheets, videos or interactive animated infographics.
www.manosunidas.org/educacion
- 16th edition of the Manos Unidas Clip Festival –one-minute videos (clips) as an educational tool to raise awareness on the need to share– 836 clips from 240 schools have participated in the Schools category and 59 clips in the General category (adults).
- 248 teachers have received training in eight courses with official validity from the Ministry of Education, Vocational Training and Sports.
- More than 9,087 students from all over Spain and more than 79 schools have participated in 66 Education for Social Transformation projects, funded by public bodies, on topics related to the Sustainable Development Goals. Of which:
 - 28 projects, with a total amount of 113,838.75 euros, specific to Education for Social Transformation.
 - 39 awareness-raising projects, with a total amount of 115,870 euros, related to Cooperation projects.
- Incorporation of innovative methodologies in the projects: street art, robotics, music and illustration.



GOAL 2: Fostering the commitment of young people as agents of social change

- 62 agreements signed with Spanish universities.
- 120 trainee applications received.
- 36 students have worked as trainees at the Central Services.
- More young people have chosen Manos Unidas to practice their solidarity and volunteerism in the third year of the 2024-2027 Strategy on Youth Volunteering:
 - 80 young people have joined the organization.
 - 172 young people have participated in volunteer activities: online courses, II National Meeting, Camino de Santiago, volunteering in Honduras and Training Days.
- Sixteen young people from Manos Unidas and the Italian Oltre L'Arte take part, for the first time, in an Erasmus Plus project in Matera, Italy, to develop sustainability and entrepreneurship skills.



Pictures: Manos Unidas



GOAL 3: Promoting comprehensive transformative training

- 339 people participating in the Training Days have acquired skills to "train more people".
- 61 internal training courses and workshops have provided learning and tools to make the mission of Manos Unidas known in society.
- Two training trips to Paraguay and Rwanda have contributed to strengthening our mission and looking at reality from a local and global approach.

GOAL 4: Promoting research as a key part of the educational process to change reality

- Conducting an in-depth study on the 2028-2030 Triennium of Hope.
- Report on the substantiation of the 2026 campaign on peace and development.
- Three guided research projects carried out by trainees.
- Three publications in the Manos Unidas magazine on the problems of development, with proposals aimed at personal change in the societies of the North.

GOAL 5: Achieving a society mobilised and committed to change through alliances and advocacy.

- **Work areas:** Business and Human Rights; Energy Transition, Extractivism and Climate Change and Sustainable Food Systems.
- **Alliances and networks to strengthen these areas:** Enlázate por la Justicia, Coordinadora ONGD, Plataforma por Empresas Responsables, Futuro en Común, Economy of Francesco, CIDSE, Iglesias y Minería and the Pan-Amazonian Ecclesial Network (REPAM).
- **Participation in advocacy actions at international and national events:**
 - **UN:** IV Fourth International Conference on Financing for Development in Seville (FFD4) to denounce debt cancellation; 11th session of the Human Rights Council Working Group to negotiate a legally binding instrument (LBI) on corporation and human rights; and COP30 Climate Change Summit (Belem, Brazil).
 - **EU:** Corporate Sustainability Due Diligence Directive (CSDDD).
 - **Spain:** Campaign against trafficking, advocacy actions in Parliament against food waste and support for the REPAM human rights tour.

MANOS UNIDAS AROUND THE WORLD

In 2025, Manos Unidas approved a total of 531 projects in 52 countries for a sum of €41,052,095.

We also continue to give financial support to projects from previous years. In 2025, we were working on a total of 803 projects.

AMERICA

159 projects
€18,795,964
15 countries

AFRICA

204 projects
€14,247,313
30 countries

ASIA

168 projects
€8,008,818
7 countries

120 projects
Food and Livelihood

Amount: €11,703,749
204,163 people



158 projects
Education

Amount: €10,293,813
87,624 people

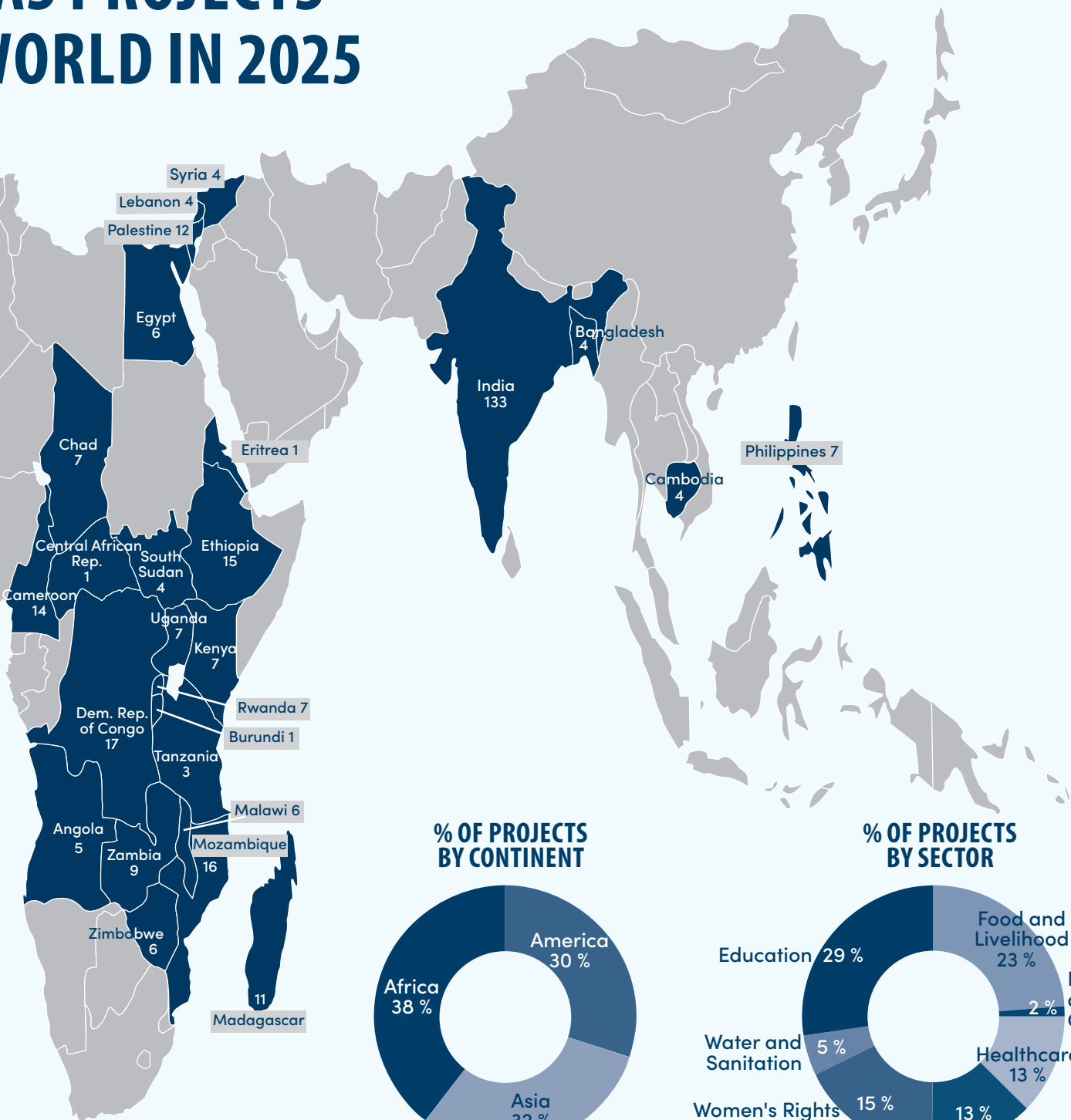


70 projects
Healthcare

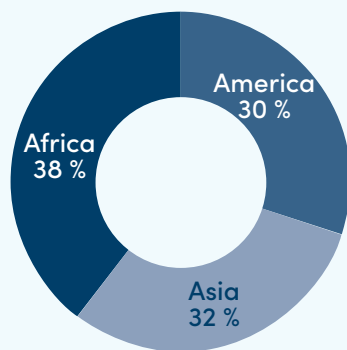
Amount: €3,381,247
476,919 people



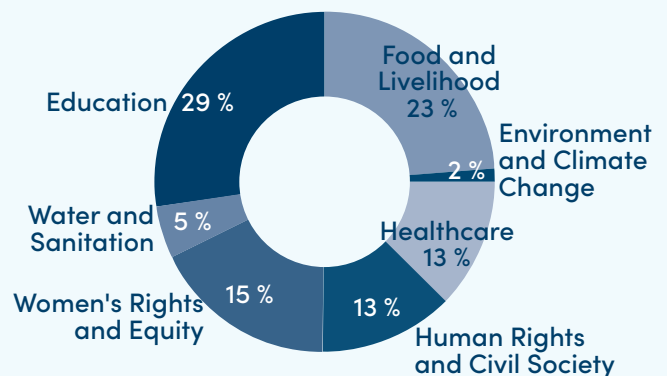
AS PROJECTS WORLD IN 2025



% OF PROJECTS
BY CONTINENT



% OF PROJECTS
BY SECTOR



24 projects
Water and Sanitation

Amount: €1,595,849
54,895 people



79 projects
Women's Rights and Equity

Amount: €7,849,505
89,902 people



68 projects
Human Rights and Civil Society

Amount: €5,041,174
106,574 people



12 projects
Environment and Climate Change

Amount: €1,186,758
23,562 people



OUR WORK AROUND THE WORLD

Faith demands sharing with our fellow human beings. Solidarity in material matters is a fundamental expression and priority of fraternal charity; it furnishes each individual with the means of livelihood and how to live their lives.

POPE JOHN PAUL II

Mozambique, Manos Unidas/Beatriz Hernáez

In 2025, once again we could see how solidarity, when organised and sustained over time, is capable of transforming realities. Throughout the year, our work was extended to **52 countries** through **531 projects** that were born from commitment, listening and closeness. Behind each initiative, there is a team of people – voluntary and hired workers – who accompany **processes**, weave **alliances** and believe in **human dignity** as the starting point.

More than one million people were directly supported thanks to these projects, many of them focused on women, children, rural populations and indigenous communities. Each figure contains a face, a story and an opportunity: the possibility of accessing education, a livelihood, health, rights or a safer environment.

The investment, in excess of **41 million euros**, made it possible to strengthen sectors such as **food security, education, women's rights and the social fabric**. These are areas that not only improve material living conditions, but also multiply hope and open lasting paths towards **autonomy and justice**.

The year was also marked by **close accompaniment**: visits to the countries where we work, the rigorous review of implementation and constant dialogue with more than 450 local partners who make it possible for each project to be transformative.

2025 was marked by important advances in the **fight for the rights of the most disadvantaged** thanks to private and public co-financing. And this reminded us that **development** is a daily task: humble, persevering and profoundly human. With this conviction we continue to move forward, building, together with thousands of people from the North and the South, a more just and sustainable world, because **we all have the same rights** ■

€41,052,095
investment

1,043,639
people directly
supported

531 projects

52 countries

+ 450 local partners

Manos Unidas works in seven sectors: Education, Healthcare, Water and Sanitation, Women's Rights and Equity, Human Rights and Civil Society, Food and Livelihood, Environment and Climate Change, where food production and alternative livelihoods, and education play a relevant role.

AFRICA

204 projects
€14,247,313
30 countries

Africa continues to be plagued by continuing conflicts. Nevertheless, we continue to work in **Burkina Faso, Sudan, South Sudan and Mali** thanks to our local partners and the support of external evaluators who verify the positive impact of our action on the communities. The situation has worsened as a result of the cancellation of 83% of USAID programmes by the United States and the decrease in funds allocated to Africa by other European countries.

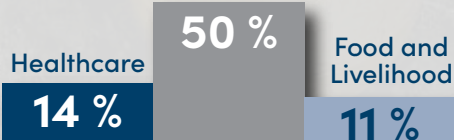
Elections in **Guinea Conakry, Côte d'Ivoire, Tanzania and Togo** confirm that the outgoing leaders remain in power. Despite the situation of instability, in 2025 we launched **204 projects in 30 countries**. We continue to be committed to education as the best tool for progress and development through **50% of our projects**.

Food and Livelihood (11%) have also highlighted our work with sustainable agricultural and entrepreneurship projects, which have especially focused on the training and inclusion of a greater number of women to reduce the inequality gap.

Healthcare (14%) has also played a relevant role. Malaria, HIV and tuberculosis are the biggest health challenges facing the continent, along with very limited access to quality healthcare and a lack of specialists. This is why we support hospitals, health centres, dispensaries, maternity wards and maternal and child nutrition centres.

Many are the challenges lying ahead for the continent. Strong democratic institutions are critical to turn those challenges into opportunities. Thanks to its resilient population and a strong youth majority, we look to the future with hope ■

MAIN SECTORS (by number of projects)



Sr. Dalila E. Vaca,
 Congregation of Little Sisters
 of the Annunciation (Côte d'Ivoire)

Thanks to Manos Unidas' support, the Kahankro communities now have an accessible and quality school. Children can be educated without leaving their villages, while women empower their autonomy through work and taking care of their homes.

AMERICA

159 projects
€18,795,964
15 countries

2025 has been marked by the decrease in Official Development Assistance, starting with the shutdown of USAID and continuing with reductions in other countries, which has obviously also affected Latin America.

Furthermore, social, political and economic degradation continues in many countries due to the rise of populist governments, the increase in violence caused by drug trafficking and the lack of respect for human rights.

Consequently, more and more governments are making it difficult for civil society organisations to act, subjecting many of our local partners to tight controls and limitations in their activities.

The case of Haiti deserves a special mention, where a climate of extreme violence has caused half of the population to go hungry.

Despite these difficulties, the Americas team made **23 trips** to the 15 countries where we are present, managing the approval of **159 development projects**. In addition, emergency actions have been implemented in response to emergency situations suffered by our counterparts in **Haiti, Cuba and Bolivia**.

As regards the development sectors, we must highlight **Food and Livelihood projects (41%)**, followed by **Women's Rights and Equity (19%)** and the promotion of **Human Rights and Civil Society (17%)**.

We must also point out that we have reached the halfway point of the implementation of the two major programmes in **Ecuador** (Levanta mujer or Warmi Rikchari in Quichua) and **Peru** (CreceR Rural).

Finally, we must mention our networking with REPAM (Pan-Amazonian Ecclesial Network), financing its IV School of Human Rights, in the Red de Iglesias y Minería, in the REGCHAG (Red del Gran Chaco y del Acuífero Guaraní), at the meetings of Synodal Cooperation institutions in Latin America and the Caribbean, in the Populorum Progressio programme and in the Pan-Amazonian Strategy Group ■



María Antonia Echeverría,
beneficiary of a project
in El Salvador.

Before the arrival of the project I hardly went out, spending my time grinding on the stone and working in the house. Today I feel better. Learning to read and write was amazing for me. I improved my handwriting, doing it differently; I didn't use to distinguish between upper and lower case letters, and now I do! In agroecology, I learned how to make organic fertilizer and apply it to tomatoes, chilies, radishes, and fruit trees. My diet has changed because they are healthy.

MAIN SECTORS (by number of projects)



ASIA

168 projects
€8,008,818
7 countries

In 2025, we continued to work from the Asian continent in favour of the most vulnerable with special emphasis on education, human rights and strengthening of civil society, as well as women's rights.

India continues to be the focal point of our work in Asia, concentrating on indigenous communities, women, widows, unemployed youth and people with disabilities. Thanks to our local partners' commitment and dedication, we continue to support those most in need through sustainable agriculture initiatives; food security programmes; formal and non-formal education (including extra tutoring classes); vocational training to expand job opportunities for young people; empowering women; assisting displaced communities and the promotion of a more participatory civil society.

In the Middle East, our work continues to be deeply impacted by the conflict between Hamas and Israel. Still, we have managed to maintain our support for the most disadvantaged communities in the West Bank; in Lebanon, where the population has also suffered Israeli attacks in its fight against Hezbollah and its fragile situation has increased drastically; and in Syria, a country where 80% of the population lives below the poverty line and whose recent events have left it on the verge of collapse.

In Southeast Asia, we have continued to expand our interventions in **Bangladesh** and increase our work with rural communities in **Cambodia**. There we promote sustainable agricultural practices and foster resilience through climate change-adapted farming techniques. We also carry on supporting people with disabilities and encouraging children's access to quality education. In the Philippines, we continue our work with children in situations of extreme vulnerability and have expanded our local partner network through new pilot projects ■

MAIN SECTORS (by number of projects)



India, Manos Unidas/M^a Eugenia Díaz



Praveena,
Uttar Pradesh (India).

This young woman with physical and intellectual disabilities was excluded from Indian welfare programmes because she lacked the necessary documentation.

Thanks to the Manos Unidas project, community groups spotted her case and she now receives her pension on a regular basis, which has eased the family's financial burden and allowed her to access her rights, regain her dignity and fully integrate into society.



Manos Unidas supports numerous development projects in the most impoverished countries thanks to the funds it obtains, both from private donors and public organisations.

PUBLIC FUNDS

The public subsidies obtained in calls presented throughout 2025 have reached the figure of **8,395,664 euros**, slightly increasing the resources obtained in 2024. This has been due to a growth in decentralised cooperation (autonomous communities, provincial councils and city councils) and the increase in the average amount of subsidies approved (**60,137 euros**).

In coordination with the delegations, projects have been presented to more than 140 public entities, which has made it possible to launch **32 cooperation programmes** for an average amount of **332,000 euros**; of these, 62% are allocated to interventions in America and 38% in Africa and the Middle East.

Work has also continued with the **Spanish Agency for International Development Cooperation (AECID)** through an agreement in **Senegal** and with the **European Union** in projects in **Guatemala** and **Peru**. Furthermore, AECID's support has been obtained to start a new project in **Ethiopia**. In 2025, an effort has been made to be more present in the delegations and to make our work known to the different public administrations through various meetings, participation in networks, working groups and awareness-raising actions, among other activities.

PRIVATE FUNDS

Direct support to specific projects is another way of collaborating with private donors, both individuals and entities (companies, foundations, professional associations, etc.).

From the Link Operation Department, we strive to find the most suitable project for each donor who places their trust in Manos Unidas and wants to allocate their donation to a specific initiative. We prepare an exhaustive report that includes all the relevant information on the intervention – goals, activities, geographical area and target population.

Once the project is completed, we present a complete report with the results achieved and the expenses made with maximum transparency and clarity. In 2025, **102 individuals and private entities** contributed **3,141,054 euros** to support **65 development initiatives** through Manos Unidas ■

We would like to reiterate our gratitude to all donors, public and private, who through their trust, commitment and generosity have contributed to financing a significant number of development projects beyond our borders.



Mozambique. Javier Carbajal

Manos Unidas, in addition to promoting cooperation development, also responds to emergencies that affect populations in contexts of crisis, whether due to human actions or natural disasters.

We collaborated in **34 interventions**, 28 emergency and six humanitarian aid, to alleviate the impact of conflicts and disasters affecting more than 82,000 people.

With an investment of **1,317,507 euros**, we have operated in **eleven countries in Africa, America and Asia**. The response combined immediate care and early recovery in conflict contexts in India, South Sudan, Burkina Faso, Haiti, Cuba and Palestine and, in the face of natural disasters in India, Mozambique, Madagascar, Bolivia and Haiti.

**34 interventions in
11 countries with an investment
of €1,317,507**

Priority was given to **health and nutrition, housing and habitat**, and the **inclusion** of children and people with disabilities, especially in **Gaza**, which in 2025 has experienced an unprecedented humanitarian crisis.

In alliance with diocesan organisations, congregations and local partners, **food, water and hygiene, temporary shelter** and the **reactivation of livelihoods** for displaced populations, rural and urban, were guaranteed, with special attention to women, minors and the elderly.

We closed 2025 reaffirming our commitment to be present from the emergency response and recovery to the subsequent process of strengthening and development ■



**65 % of interventions
have been used to alleviate
natural disasters.**



The remaining **35 %** have been due to a **human causes**, mainly armed conflicts.



**More than half
of the interventions have
been on the Asian continent
15 of them in India,
mostly due to heavy rainfall.**

OUR ACCOUNTS

Colombia, Ana Palacios/CIDSE/REPAM

€50,109,102 raised in 2025.

83.1 % of the income comes from the private sector.

88.5 % of the expenses have been earmarked for Manos Unidas' Aims.
82.5% to Development Projects, and 6% to Awareness-Raising.

39.5 % of the income comes from our members.

TRANSPARENCY

We are an organisation strongly committed to the TRANSPARENCY of its funds.
This is one of our values as an institution and a faithful reflection of our accountability to the society that trusts us.



We comply with the all transparency and best practice requirements established by Fundación Lealtad.

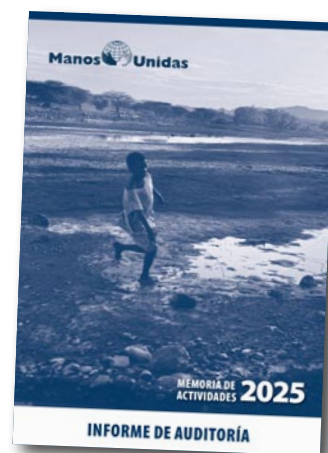


We have been designated by the Spanish Agency for International Development Cooperation (AECID) as a qualified body to receive funding.

AUDIT REPORT

Our annual accounts have been audited by Espaudit Gabinete de Auditoría S. A.

The full audit report is available in **format PDF** at www.manosunidas.org or in printed format at our delegations and Central Services.



Manos Unidas complies with the commitment to transparency and good governance established by the Spanish NGDO Coordinator (CONGD).

SOURCE OF INCOME (€)

▲ Private Income: 83.1 %

. Members and donors (1)	19,654,237.-
. Parishes and Religious Institutions	7,290,725.-
. Schools	679,445.-
. Inheritances and bequests	10,378,463.-
. Others	3,335,155.-
Total Private Sector	41,338,025.-

▲ Public Income: 16.9 %

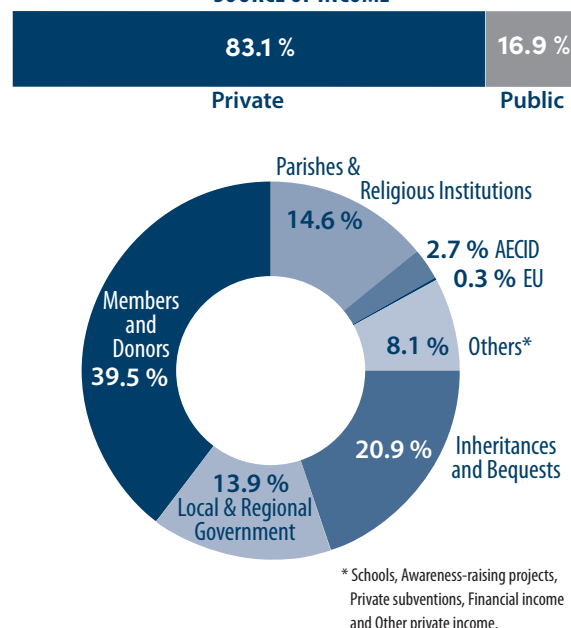
. Spanish Agency for International Development Cooperation (AECID)	1,345,780.-
. Local and Regional Administration	6,935,871.-
. European Union	127,481.-
Total Public Sector	8,409,132.-

INCOME RAISED **49,747,157.-**

OTHER INCOME (2) **361,946.-**

TOTAL INCOME 2025: €50,109,102

SOURCE OF INCOME



(1) Includes donations from individuals, organisations and foundations, companies and anonymous entities.

(2) Includes extraordinary results, refund/cancellation of subsidies granted in previous years, positive exchange differences and applied provisions.

ALLOCATION OF EXPENSES (€)

▲ Manos Unidas' Aims: 88.5 %

. Awareness-raising	3,228,210.-
. Development projects	44,197,220.-
- Projects (3):	41,052,095.-
- Project management:	3,145,125.-
Total Manos Unidas' Aims	47,425,430.-

▲ Promotion & Income Raising: 3.6 %

. Promotion & Income Raising	1,967,138.-
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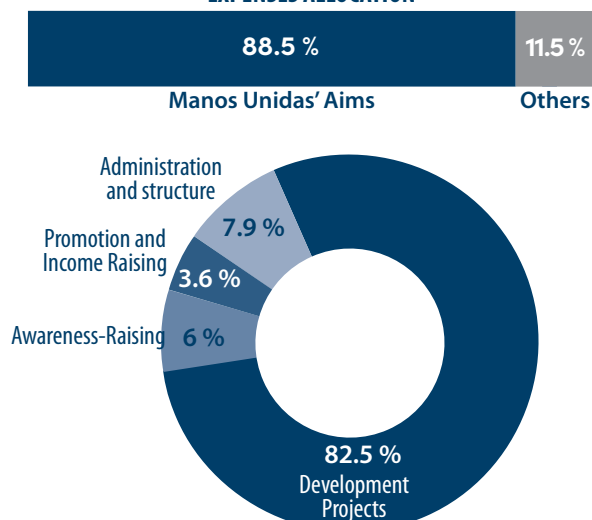
▲ Administration & Structure: 7.9 %

. Administration & Structure	4,209,888.-
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TOTAL EXPENSES 2025: €53,602,456

DEFICIT 2025* **-€3,493,353**

EXPENSES ALLOCATION



(3) This figure corresponds to the projects approved, plus the annuities of the different agreements supported by AECID.

* The 2025 deficit is offset by surpluses from previous campaigns.

EXPENSES ALLOCATION CRITERIA

The costs are divided among those allocated to Manos Unidas' Aims and Operating Costs.

● MANOS UNIDAS' AIMS:

- **Awareness-raising costs.** Includes the expenses of the Education for Development Area, as well as those allocated to this purpose by the Public Presence and Communication Area.
- **Project costs.** Includes the amount of the total number of projects approved in the financial year, plus management costs, personnel, audits and financed project assessment evaluations.

● OPERATING COSTS:

- **Promotion and Income Raising.** Includes the Public Presence and Communication Area expenses for raising funds and promoting the organisation's activity.
- **Administration and Structure Expenses.** These are the expenses generated in the organisation's management and administration.

ACKNOWLEDGEMENT



+ **Santos Montoya Torres**
Bishop of Calahorra and
la Calzada-Logroño and
Manos Unidas National
Councillor

"You can see the enormous task
carried out by Manos Unidas,
thanks to all its collaborators"

We continue to accumulate campaigns, which, on the one hand, is good news, since we continue to distribute a lot of good, thank God; however, on the other hand, it indicates that the world reality is still far from reaching that goal of the eradication of hunger, injustice and inequality that we strive to achieve.

This year 2025 has marked the sixty-sixth campaign, called "**Sharing is our greatest wealth**", and, like every year, we need to be aware of what has been achieved and to continue planning the actions that give continuity to this beautiful project at the service of the poorest.

Anyone looking at the association's figures, development projects, fundraising initiatives and awareness-raising actions will realise the enormous work carried out by Manos Unidas, thanks to all the people collaborating with it: members, workers, volunteers, donors and benefactors, who make it possible to continue transforming the global reality of the most disadvantaged despite all the difficulties constantly arising.

Once again we can say, with the data in hand, that resources are managed well, the accounts are clear, that they are audited and that the aid, which is offered with such generosity, fulfils the mission for which it is intended. Most of the association's budget continues to be invested in development projects, while the necessary organisational structure and awareness-raising of each year's goals are maintained at the usual percentages.

As can be seen in this report, the work shown is not only that of the annual February campaign, important as it may be; on an ongoing basis, work is carried out on developing projects according to requests coming from America, Africa and Asia, with their consequent visits and follow-up, in addition to attending to various emergency situations and the ongoing dialogue with local partners, which allow for the association's close relationship with the situation in each place. Likewise, collaboration with other entities that pursue the same goals as Manos Unidas makes the awareness-raising of the reality of poverty and the help provided more effective.

May this report be a stimulus to see the work well done and the commitment to a more just world that requires our constant collaboration ■

In 2026, we will continue
to work for a more
just world for all.

Manos Unidas
CAMPAÑA CONTRA EL HAMBRE

Declare
**WAR on
HUNGER**



DONATE

Becoming a member
or with a one-off donation

Call toll-free
900 811 888
or visit
colabora.manosunidas.org

BEQUEATH

Including Manos Unidas
in your will

Find out about our inheritance
and legacy programme calling
91 308 20 20
or writing to
herencias@manosunidas.org

JOIN

Becoming
a Volunteer

Call
91 308 20 20
or write to
voluntariado@manosunidas.org

MANOS UNIDAS DELEGATIONS (addresses)

15001 A CORUÑA

Marqués de Cerralbo, 11 bajo. Tfno. 981 205 659

02002 ALBACETE

Teodoro Camino, 6-5º izda. Tfno. 967 212 315

28802 ALCALÁ DE HENARES (Madrid)

Vía Complutense, 8 bis. Tfno. 918 833 544

03005 ALICANTE

Enriqueta Ortega, 11. Tfno. 965 922 298

04001 ALMERÍA

Ricardos, 9-1º izda. Tfno. 950 276 780

24700 ASTORGA (León)

Martínez Salazar, 8-1º. Tfno. 987 602 536

05001 ÁVILA

Plaza del Rastro, 2 bajo. Tfno. 920 253 993

06006 BADAJOZ

Avda. Manuel Saavedra Martínez, 2.

Tfno. 924 248 951

22300 BARBASTRO (Huesca)

Juan de Lanuza, 6 bajo. Tfno. 974 315 614

08008 BARCELONA

Provença, 229-1º, 1º. Tfno. 934 877 878

48005 BILBAO

Plaza Nueva, 4-3º. Tfno. 944 795 886

09005 BURGOS

Clunia, s/n. Tfno. 947 220 687

10003 CÁCERES

General Ezponda, 14-1º. Tfno. 927 214 414

11001 CÁDIZ

Hospital de Mujeres, 26. Tfno. 956 214 972

12001 CASTELLÓN

San Luis, 15 entresuelo, 1º A. Tfno. 964 228 858

51001 CEUTA

Plaza de África, s/n. Tfno. 956 511 253

13001 CIUDAD REAL

Caballeros, 7-2º planta. Tfno. 926 255 467

37500 CIUDAD RODRIGO (Salamanca)

Díez Taravilla, 15. Tfno. 923 482 035

14008 CÓRDOBA

Concepción, 4-1º C. Tfno. 957 479 578

16002 CUENCA

Avda. República Argentina, 27. Tfno. 969 222 022

15402 FERROL (A Coruña)

Magdalena, 230 bajo. Tfno. 981 300 318

28904 GETAFE (Madrid)

Lope de Vega, 2. Tfno. 916 838 985

17002 GIRONA

S. J. Bautista La Salle, 19-2º, 2º. Tfno. 972 200 525

18002 GRANADA

Gracia, 48-2º planta. Tfno. 958 226 620

19005 GUADALAJARA

Avda. Venezuela, 9 - Col. Sanz Vázquez

Tfno. 949 218 220

18500 GUADIX (Granada)

Pº. Ismael González de la Serna, 1 bajo

Tfno. 958 663 592

21004 HUELVA

Doctor Cantero Cuadrado, 1-1º planta sala 7.

Tfno. 959 253 388

22002 HUESCA

Plaza de la Catedral, 8. Tfno. 974 226 556

07800 IBIZA

Pedro Francés, 12-2º. Tfno. 971 529 803

22700 JACA (Huesca)

Seminario, 8-3º. Tfno. 974 362 251

23007 JAÉN

Maestro Bartolomé, 7 dpdo.

Tfno. 953 250 114

11402 JEREZ DE LA FRONTERA (Cádiz)

Sevilla, 53. Tfno. 956 180 156

35001 LAS PALMAS DE GRAN CANARIA

Doctor Chil, 17 - Casa de la Iglesia. Tfno. 928 371 307

24003 LEÓN

Sierra Pambley, 6-3ºC. Tfno. 987 248 408

25002 LLEIDA

Blondel, 11-2º. Tfno. 973 269 104

26004 LOGROÑO

Obispo Fidel García, 1. Tfno. 941 247 888

27002 LUGO

Av. Alcalde Anxo López Pérez, 10-12. Local i.

Tfno. 982 255 567

28008 MADRID

Martín de los Heros, 21-2º. Tfno. 915 221 783

07701 MAHÓN (Menorca)

Carrero des Mirador de ses Monges, 1

Tfno. 971 369 936

29015 MÁLAGA

Strachan, 6-3º izda. Tfno. 952 214 447

30007 MURCIA

Pº Almirante Fajardo de Guevara, 7 izq.

Tfno. 968 214 029

32003 ORENSE

Cardenal Quiroga, 19-1º Tfno. 988 233 782

33003 OVIEDO

San Isidoro, 2 bajo. Tfno. 985 203 161

34001 PALENCIA

Gil de Fuentes, 12-2º izda.

Tfno. 979 752 121

07001 PALMA DE MALLORCA

Seminario, 4. Tfno. 971 718 911

31006 PAMPLONA

Avda. Baja Navarra, 64-1º.

Tfno. 948 210 318

10600 PLASENCIA (Cáceres)

Las Veras, 3. Tfno. 927 421 707

36003 PONTEVEDRA

Peregrina, 50 entreplanta.

Tfno. 986 850 812

37002 SALAMANCA

Pº de las Carmelitas, 87-91-1ºA. Tfno. 923 261 547

20005 SAN SEBASTIÁN

Loyola, 15-3º izda. Tfno. 943 424 510

08980 SANT FELIÚ DE LLOBREGAT (Barcelona)

Armenteres, 35-3º. Tfno. 936 327 630 ext. 57

38002 SANTA CRUZ DE TENERIFE

Pérez Galdós, 26-3º dcha. Tfno. 922 243 442

39001 SANTANDER

Rualasal, 5-2º dcha. Tfno. 942 227 807

15701 SANTIAGO DE COMPOSTELA (A Coruña)

San Pedro de Mezonzo 26-bis, 1ºB.

Tfno. 981 584 966

40001 SEGOVIA

Seminario, 4 bajo. Tfno. 921 460 271

25700 SEU D'URGELL (Lleida)

Pati Palau, 1-5. Tfno. 973 351 266

41004 SEVILLA

Plaza Virgen de los Reyes, s/n. Tfno. 954 227 568

08600 SOLSONA-BERGA (Barcelona)

Castellar del Riu, 1. Tfno. 617 273 664

42002 SORIA

San Juan, 5-1º. Tfno. 975 231 490

50300 TARAZONA-CALATAYUD (Zaragoza)

Ramón y Cajal, 6-4º. Tfno. 976 889 514

43001 TARRAGONA

Rambla Nova, 119 esc. B, 1º 1º. Tfno. 977 244 078

TERRASSA (Sabadell. Barcelona)

Duran i Sors, 11. 08201 Sabadell. Tfno. 937 637 106

44001 TERUEL

Yagüe de Salas, 18 bajo. Tfno. 978 611 845

45003 TOLEDO

Avda. Europa, 4 - Oficina B 2. Tfno. 925 229 911

43500 TORTOSA (Tarragona)

Mercaderes, 2 bajo. Tfno. 977 511 428

46003 VALENCIA

Avellanas, 14 bajo. Tfno. 963 919 129

47002 VALLADOLID

Santuario, 27. Tfno. 983 305 065

08500 VIC (Barcelona)

Ronda de Camprodón, 2. Tfno. 938 861 555

36204 VIGO (Pontevedra)

Vázquez Varela, 54-2º B. Tfno. 986 423 696

01004 VITORIA (Álava)

Fueros, 6-1º izda. Tfno. 945 231 179

49003 ZAMORA

Plaza del Seminario, 2. Tfno. 980 532 091

50001 ZARAGOZA

Plaza de la Seo, 6-2º planta. Tfno. 976 291 879



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