Dear Friend,

You have in your hands the 2022 Manos Unidas Annual Report. In this year, when the health effects of the COVID-19 pandemic seem to have subsided around the world, we have witnessed how the social and economic consequences of that pandemic continued to affect the most impoverished people on the planet. While the richest see their wealth increase, poverty continues to grow and the inequality gap is getting larger and larger.

In May this year I took over the presidency of Manos Unidas with enthusiasm and great doses of responsibility. Before me lay the challenge of continuing the great work that, for more than 60 years, my predecessors in the post have carried out. A task whose ultimate goal is to end hunger and poverty in the world.

Unfortunately, a couple of months later, the FAO Food Security report was published, stating a fact that is no less painful for being expected: the number of people who go hungry in a world in which food is wasted by the ton had increased to 828 million. A figure that, far from discouraging us, makes us work harder at Manos Unidas.

And to do so, we have the support of our **73,100 members and collaborators** and the work of the **6,460 volunteers** who, from all corners of Spain, have made it possible for us to approve **488 new development projects** in 2022 that have changed, in one way or another, the lives of more than **1.7 million people**.

With my gratitude for having accompanied us, even in difficult times, I call on you to continue working to curb this inequality that condemns millions of people to hunger and poverty. Because doing so is in the hands of each and every one of us.

Many thanks.

Cecilia Pilar
President of Manos Unidas
Manos Unidas is the **Spanish Catholic Church Organisation** for the aid, promotion and development of the most disfavoured and developing countries. It is at the same time a Catholic, secular, non-profit **Non-Governmental Development Organisation** (NGDO), made up of volunteers.

It is our mission to fight against poverty, famine, nutritional deficiency, disease and lack of education; and to work to eradicate the structural causes producing them: injustice, unequal distribution of goods and opportunities among people and communities, ignorance, prejudices, lack of solidarity, indifference and the crisis of human and Christian values.

**In 1955 the World Union of Catholic Women’s Organisations declared “war against hunger”. In 1959 the call was seconded in Spain by the Catholic Action Women, constituting the “Campaign Against Hunger in the World”, which later would become known as Manos Unidas.**
Structure

Over six thousand people collaborate with Manos Unidas on a voluntary basis providing their effort, knowledge and skills in the work carried out by the NGO through its 72 Delegations all over Spain and from its Central Services in Madrid. Most of these volunteers are women which is still a sign of identity of an institution that was precisely created by the Women of Catholic Action.

In addition to these volunteers, the organisation hires 144 people and has a social base that brings the Manos Unidas family to a total of 73,100 members and collaborators, whose contributions are the organisation’s largest source of income for carrying out its development cooperation and awareness-raising tasks.

Manos Unidas has a diocesan structure – and its Central Services located in Madrid – consisting of 72 delegations and more than 500 regional ones thanks to which awareness- and fundraising activities are implemented all over the Spanish geography.

On the other hand, the work of Manos Unidas in the poorest countries is only possible thanks to the involvement and professionalism of our local partners: more than 400 organisations with which we work in the communities, including NGOs, religious congregations, associations, cooperatives, etc.

Many thanks to all the people and entities that make the work of Manos Unidas possible!

Networks

Manos Unidas carries out its work in coordination with other national and international organizations, and year after year, it consolidates its participation in networks in order to address the root causes of hunger and poverty all over the world.

At the end of 2022, Manos Unidas was part of:

- Asociación Española de Fundraising.
- CIDSE. Catholic International Cooperation for Development and Solidarity.
- CONCORD. European NGO confederation for relief and development.
- CONGDE. Coordinator for Spanish Development NGOs.
- Consejo Nacional de Misiones.
- Dicasterio para el Servicio al Desarrollo Humano Integral.
- Enlázate por la Justicia.
- Fondo de Nueva Evangelización.
- Foro de Laicos.
- Observatorio de Responsabilidad Social Corporativa.
- Plataforma del Voluntariado en España.
- WUCWO. World Union of Catholic Women’s Organisations.
GOVERNING BODIES

GENERAL ASSEMBLY

The General Assembly is the supreme governing body of Manos Unidas. It meets twice a year.

STANDING COMMITTEE

The Standing Committee is the governing body that, subordinated to the General Assembly and following its guidelines, directs Manos Unidas operations. It meets once a month.

DIOCESAN DELEGATIONS

DIOCESAN MANAGEMENT TEAM

MANAGEMENT BODY

CENTRAL SERVICES

Central Services are the technical and management services in charge of implementing the agreements adopted by the Association’s governing bodies.
The data that appear in this report go beyond mere figures full of information. Manos Unidas brings you these pages that reflect the efforts made by many people who feel challenged by the needs of the most vulnerable and seek creative answers that show the virtue of solidarity. The stories, people and places that you will find in this report describe the effort made by the great Manos Unidas family that in practice means commitment, work, dedication and generosity that, added to a deep experience of faith, result in an experience of fraternity that helps us overcome the temptation of individualism that often tries to condition us and leads us to indifference.

That has been Manos Unidas’ commitment with its Campaign Against Hunger this year, whose slogan “Our indifference condemns them to oblivion” strongly challenged us. It is important to prevent the cloak of indifference from falling on so many countries where many of our impoverished and hungry brothers and sisters live. We must not turn our backs on them at this time. As Pope Francis reminded us: “Omission is also the great sin where the poor are concerned. Here it has a specific name: indifference. It’s when we say: “That doesn’t regard me; it’s not my business; it’s society’s problem.” It’s when we turn away from a brother or sister in need, when we change channels as soon as a disturbing question comes up, when we grow indignant at evil, but do nothing about it. God will not ask us if we felt righteous indignation, but whether we did some good.” (Francis, Homily on the World Day of the Poor, 19-11-2017).

The work of our Association lasts all year round, although February is traditionally marked by a moment of reflection and solidarity action in the Spanish Church: the Catholic NGO of volunteers, Manos Unidas, presents to us its Campaign against Hunger every year. Manos Unidas’ raison d’être is to help the Christian communities of the Spanish dioceses to grow in awareness towards the most disadvantaged in impoverished countries. This is the logic proposed to us by Pope Francis: “Where the poor are concerned, it is not talk that matters; what matters is rolling up our sleeves and putting our faith into practice through a direct involvement, one that cannot be delegated.” (VI World Day of the Poor, n. 7). This sensitivity that arises, in the end, is materialized in concrete actions in the numerous development projects that are approved each year for the benefit of the poorest. The strategy is simple but effective: raise awareness here, to be able to help there. To help our fellow citizens discover that we are all responsible for everyone, and that the loss of our brothers’ and sisters’ dignity, wherever they may be, becomes an inexcusable challenge for us. That has a concrete response in which many people are involved who, in one way or another, collaborate with Manos Unidas and that gives rise to development projects that are professionally prepared to help so many people in the world. The proximity and support of so many to the challenges presented by Manos Unidas is worthy of note and to be grateful for.

The poor are at the centre of our work. They are the Lord’s favourites. For them it is worth carrying out so much work and always doing the best possible. We can learn many things from them and they show us paths that open us up to the greatness of human dignity, to transcendence and to God’s mercy. Thank you all so much for everything!

+ Carlos Escribano Subías
Archbishop of Zaragoza and Manos Unidas Councillor
Manos Unidas, inspired by the ethical value of solidarity, the Gospel and the Social Doctrine of the Church, fosters two lines of work:

- Raising the awareness and denouncing the existence of hunger and poverty, their causes and possible remedies.
- Obtaining economic means to finance the programmes, plans and comprehensive development projects aimed at dealing with these needs.
The awareness of Spanish society is, together with the financing of development projects, the other essential task in our mission. To provide solutions to the causes of hunger, we make known the unjust realities faced by the communities of the South that we support; we promote reflection on the lifestyles that, from the North, hinder the achievement of a dignified life for all people and, finally, we encourage changes in our lives that help build a better world.

Throughout 2022, with the slogan "Our indifference condemns them to oblivion", from the Education for Development area we have proposed to approach the “new” reality of a post-pandemic world.

Our world has been hit hard by the COVID-19 pandemic, with very serious consequences and very important changes in the reality in which we live. For this reason, we have dedicated the first year of this new period to meet that “new” reality on which we want to act and change. To have a new look that focuses, with honesty and justice, on the different causes that prevent millions of people from living a dignified life. Only from the recognition of this reality will we have possibilities to take part in its transformation. And our commitment, as Manos Unidas, is to look at it from the last and the most impoverished, because we know that they will give us the keys to understanding a world marked by increased inequality, which is worsening the living conditions of populations – especially in the South – and, in a very special way, their right to food.

Our goal throughout 2022 has been to convey the need to Spanish society to focus on the most impoverished, the last, those who are being left behind. People who, every day, become more invisible because of our indifference.

It is not possible to build a different world with indifferent people.
As part of the World Union of Catholic Women’s Organisations (WUCWO), in October Manos Unidas participated in the Third Meeting with women from the Middle East and the Mediterranean “Women Builders of Peace in a Church which Goes Forth”, with the aim of reflecting, raising awareness and publicizing the work carried out by organisations to contribute to peace and the improvement of the living conditions of the most vulnerable women, girls and families in the region. The meeting was held in Greece and was attended by more than 120 women from 33 countries.

From WUCWO

Manos Unidas has 72 diocesan delegations and about 600 local ones spread all over the Spanish geography. In total there are about 6,000 volunteers whose task is to raise awareness in Spanish society as well as collect funds to sustain our activity in the neediest countries in the world.

Due to the pandemic situation and the uncertainty of whether it would be possible to travel in February, the annual Manos Unidas Campaign once again had to be organised virtually. Fortunately, by that time we had already acquired significant experience in all digital issues and were able to share the testimonies of our Missionaries and Local Partners by video. We can proudly say that, despite the adverse conditions, we were able to work with reasonable normality and the results reflect this.

In the second semester things began going back to normal and activities were gradually resumed, allowing us to hold the two annual Assemblies in situ, resume trips to delegations and bring together about 20 new delegates in Madrid to do the courses that were pending during COVID.

From corporations

Spanish companies and foundations are increasingly taking active measures in their corporate social responsibility and showing a greater commitment to the most vulnerable sectors in their corporate culture. During 2022, this trend became even more evident, which allowed Manos Unidas to receive the collaboration of more than 740 private entities, which donated around 2,020,000 euros destined to improve the living conditions of the people we support. Thanks to their commitment, Manos Unidas was able to carry out key projects for the development of communities in vulnerable situations, demonstrating that collaboration between the private sector and non-profit organisations is a key element in the construction of a fairer and more caring society.

From Link Operation

Link Operation is an activity aimed at relating individuals or groups of people (schools, universities, parishes, companies, professional groups) with one or more projects supported by Manos Unidas.

During 2022, we carried out 488 Link Operations, which helped to raise funds for Manos Unidas and thus make these projects known to Spanish society, while serving as an awareness-raising tool.

488 Link Operations carried out in 2022
Awareness-Raising

In April 2022, thanks to our collaborators’ solidarity, we managed to raise the €48,527 required to cover the remaining amount of the Saltadère community aid project, on the Dominican-Haitian border. This was reported at the press conference held at the Madrid Press Association, where Dr. Carlos Arriola, president of the Santiago Jocotán Association, shared his testimony online, and the Jesuit Álvar Sánchez, promoter of projects in the diocese of Nador (Morocco), did so in person. Both are local partners of Manos Unidas in Guatemala and Morocco, respectively.

Many media echoed these messages of denunciation and hope. Thanks to their involvement and the participation of both institutional spokespersons and the organisation’s local partners, we managed to attain very significant presence in national and local media.

In 2022, we repeated the experience of presenting our Institutional Campaign and publicizing some of the activities we promote in a special television programme that was broadcast on TRECE.

Special mention should also be made of the communication work promoted by our organisation in 2022 and which allowed us to publicize our work with the most impoverished communities in the South, share the testimonies of the people with whom we work and disseminate our task of education for development in Spanish society. To do so, the constant updating of our website and social networks was fundamental; the sending of our electronic newsletter, quarterly magazine and our fluid relationship with the media.

Digital meetings for raising awareness

In 2022 we also had the opportunity to share the work we do with a large audience thanks to the various digital meetings we organised aimed at the media and our partners, friends and collaborators. In June, we presented the 2021 Report and in October we organised the round table “828 million. Why?” in which various experts in the field addressed the causes and consequences of increased hunger in an unequal world.

In November, on the occasion of the World Day of the Poor, we held the meeting “Signs of Love in a Suffering World” in which our local partners from Cambodia, Honduras and Mali participated.

Crowdfunding: solidarity-based financing of projects

In April 2022, thanks to our collaborators’ solidarity, we managed to raise the €48,527 required to cover the remaining amount of the Saltadère community aid project, on the Dominican-Haitian border.

A co-financing initiative between individuals with which we guarantee the right of access to food of 62 families to whom we provide the necessary means to plant crops and orchards, as well as tools and seeds.

Last Christmas, our local partner in Bethlehem, Holy Family Hospital, requested our support to continue assisting, through a mobile clinic, pregnant women and their children living in Bedouin villages and refugee camps in the Judean desert.

With this initiative we managed to cover the €108,628 necessary so that more than 830 pregnant women and their babies could continue to receive the healthcare they need.
Manos Unidas in the classroom

In a second step beyond initial awareness-raising, we continued our educational work through the materials and activities that we propose for teachers, offering work materials for the classroom on an upgraded website (www.manosunidas.org/educacion), with activities, stories and videos, as well as the educational space “Academy of authentic superheroes”. Like in previous years, we held the Manos Unidas Video Clip Festival, which celebrated its thirteenth edition under the slogan “Focus on the forgotten”. With the idea of raising awareness about the great inequalities suffered by the most impoverished on the planet, ignored by societies that carry on with their lives without looking back at those who were left behind. A total of 936 videos were submitted in the Schools category and 36 works in the General category.

We also continued our collaboration with universities, this time through a conference at El Ferrol University on the work of Manos Unidas within the framework of the SDGs, in addition to two workshops, one at the University of Murcia on Sustainable Development Goal 1: “End poverty in all its forms everywhere”, and its relationship with our work in Education for Development and financing and support of Projects in the South; and another, at the University of Salamanca, on the relationship between poverty and gender.

Incidents and Networking

Together with the Spanish alliance Enlázate por la Justicia, and inspired by the Encyclical Letters Laudato si’ and Fratelli Tutti, work on “CUIDAnia integral” has begun with a triple approach: personal care, mutual care and care for the planet. We also work in a network to promote the “Global Compact on Education” proposed by Pope Francis and, together with the PER (Platform for Responsible Companies) we promoted a Spanish due diligence law to strengthen corporate responsibility in relation to human rights and environmental care in third countries.

Together with CIDSE, the international network of Catholic development organisations, we have been working on the proposed Corporate Sustainability Due Diligence Directive and the UN Binding Treaty on Business and Human Rights. The campaign “Change for the Planet, Care for the People” was completed with various meetings with young people in Portugal, Switzerland and Spain, where we held the I Manos Unidas Intergenerational Sustainable Camp, “Caring Hands”, reflecting on the impact of climate change on the planet and on people, proposing more sustainable lifestyles and empowering these young people as actors of change.

We took part in the Common Future civil society network, following the implementation of the 2030 Agenda in Spain and, as part of Coordinadora de ONGD, collaborating in the Consejo de Cooperación al Desarrollo report with recommendations on reducing the negative impact of public policies in the poorest countries.
Thanks to the generosity of our partners and collaborators, as well as public and private donors, we have contributed to improving the living conditions of more than one and a half million (1,756,037) people, mostly women (57%), thus contributing to a fairer, more egalitarian and inclusive world.

In 2022, aid for the consequences of the pandemic, increased job instability and poverty led us to allocate a total of €34,782,534 to 488 projects in 55 countries in Africa, Asia and America.

In the Education sector, essential for the development of people (children, young people, women and men) we carried out 125 projects for an amount of €7,636,947.

In the Food and Livelihood sector (agriculture, livestock, social economy, entrepreneurship) so essential to break the poverty cycle and promote the local development of communities, we supported 106 projects for an amount of €8,598,929.

In the Healthcare sector (basic healthcare, nutrition, training and prevention) we implemented 82 projects for an amount of €4,333,355.

In the field of Human Rights and Gender Equality, issues that have unfortunately suffered a setback due to the pandemic, as well as the increase in violence, we supported 139 projects with an amount of €10,385,282.

During this period, Manos Unidas has collaborated with 414 partner organisations in their territories, key actors of development, even putting their own lives at risk in certain contexts, as in the case of the Amazon, in their fight against injustice and exploitation of their resources.

These partner organisations differ greatly in terms of diversity and size: from Congregations and Social Services in the Dioceses to NGOs and associations of women, peasants, etc.; some with great management capacity and their own teams and other smaller ones with less capacity. Our task is to listen, accompany and support them, so they can be able to transform, in collaboration with all the stakeholders in their environment, capacities and seeking the socio-economic and environmental sustainability of people and communities in situations of greater vulnerability.

Regarding the amounts, most of the projects supported have budgets ranging from €25,000 to €95,000, depending on the local partner’s country, type, experience and capabilities, type of project and sector. We also supported higher-budget interventions. This is the case of projects co-financed by public bodies of autonomic, decentralized, AECID and EU cooperation.

All projects, regardless of their amount, must be justified, technically and economically, to ensure the correct destination of the funds for the purpose for which they were granted.

Although hunger, poverty, inequality and exclusion remain a permanent pandemic, through the projects we support, we seek to contribute to eliminating the gaps that keep communities in the South in such unjust situations.
In 2022 Manos Unidas has approved a total of 488 projects in 55 countries, for a sum of €34,782,534.

We also continue to give financial support to projects from previous years. In 2022, the total number of projects has been 782.
Projects around the World in 2022

% PROJECTS BY SECTOR
- Food and Livelihood: 22%
- Education: 26%
- Human Rights and Civil Society: 17%
- Healthcare: 12%
- Water and Sanitation: 16%
- Women’s Rights and Equity: 5%
- Environment and Climate Change: 2%

% PROJECTS BY CONTINENT
- America: 33%
- Africa: 43%
- Asia: 24%

Projects
- Water and Sanitation: 80 projects, Amount: €1,479,980, 895 beneficiaries
- Women’s Rights and Equity: 80 projects, Amount: €5,950,917, 84,306 beneficiaries
- Environment and Climate Change: 13 projects, Amount: €2,348,039, 51,030 beneficiaries
The innumerable conflicts taking place in Africa affect the food, energy and economic sectors in a three-dimensional way. This triple crisis is the cause of a human drama from which many African countries suffer due to the incessant increase in the cost of living. A vicious circle that, according to the UN Secretary General, Antonio Guterres, generates political and social instability that is the fuse that, once again, ignites new conflicts.

This is due to a variety of reasons. Some are the conflicts caused by the advance of jihadism, such as those occurring in Burkina Faso, Mali, Niger or Chad, or those growing in northern Cameroon and Kenya. In others, such as the constant instability in South Sudan or the silent war of Cabo Delgado, Mozambique, the attacks on Christians by the Islamic State are mixed with a war to monopolize the innumerable riches that its subsoil possesses, such as graphite – indispensable for the manufacture of electric cars – or the very important gas field that could be among the largest in the world.

The intensification of the conflict, already endemic, in the Democratic Republic of the Congo by the armed group M23 sowed the Kivus, in the east of the country, with death and destruction and an endless trail of displaced people.

As if this were not enough, the continent, which was slowly recovering from the COVID-19 pandemic, saw how the war in Ukraine further aggravated its unstable economy, by causing a drastic increase in the market prices of goods and services and the rise in transport costs; with the dramatic result of the increase in the number of hungry people.

Torrential rains and floods in West and Central Africa caused significant loss of life and countless displaced people, flooding farmland and infrastructures. In addition to this, the impact of the devastating cyclone season in Southern Africa and the persistent drought that, for the fourth consecutive season, affected the Horn of Africa (Kenya, Ethiopia and Somalia); another of the effects that climate change is producing on a continent with more than 37 million people on the brink of famine.

In this turbulent panorama, Manos Unidas resumed trips to the countries where we work, except those where it was not advisable due to their insecurity, as is the case of Mali, Burkina Faso or South Sudan. However, the deep knowledge of their realities and the certainty of having local partners of proven solvency, allowed us to continue our work in this difficult context.

In 2022, we worked in all cooperation sectors, highlighting by number of projects and amount of financial support, those of “Education” and “Food and Livelihood”, followed by those of the “Healthcare” sector. Faithful to our origins and taking into account the inequality existing on the continent regarding women’s role in society, our work had a special focus on this group. The promotion of the strengthening of civil society and the associative network was also the object of special attention.

Due to virulent natural disasters and countless conflicts, we carried out a large number of emergency actions to alleviate the suffering of the affected communities. This effort resulted in the approval of 208 projects in 32 countries with 1,030,176 people directly benefitting.

“Having a new leg and foot has allowed me to fend for myself, get a job and participate along with other beneficiaries of the project, who like me suffer from amputation problems, in the first women’s football association in the country, Women’s Amputee Football Association Cameroon (WAFAC). I thank Manos Unidas and the commendable work of the sisters because, thanks to their support, they have renewed our bodies and restored our dignity.”

Prudence, beneficiary of the Dibamba Health Centre in Douala, Cameroon
208 projects
€13,022,197
32 countries

MAIN SECTORS
(by number of projects)

- Healthcare: 22%
- Education: 43%
- Women’s Rights and Equity: 10%
2022 was a year focused on restoring normality following the health pandemic declared two years earlier, which left the most disadvantaged groups in a situation of greater vulnerability and poverty, as well as an increase in indicators of violence, especially towards women and minors, as well as human rights defenders.

The invasion of Ukraine aggravated this economic situation, due to the energy crisis, the shortage and increase in food prices and the general rise in inflation. Circumstances that, like always, affect the most vulnerable groups much more.

Special mention should be made of the growing political and social instability of the Latin American continent, for example, Haiti, which has long since become a failed state where criminal groups operate as they please; Peru, with a serious political and public order conflict entrenched; Colombia, where the historic armed conflict has not yet been solved due to the obstacles to the peace process, and Nicaragua, with a government against civil society and where the action of NGOs, including Manos Unidas and many sister organisations, is proving very difficult. We could add many other cases, all with their particularities, such as: Brazil, El Salvador, Mexico, etc.

One of the effects of this instability is the impunity with which public and private interest groups act, whose interests are hindered by the activity of indigenous leaders and human rights defenders, towards whom they exercise extreme violence. This has affected us very closely, since we have suffered the murder of two friends who worked with local Colombian partners: Luz Marina Arteaga, of the Claretian Corporation, and Ever Ortega, of the Jesuit Refugee Service.

On an operational level, having overcome the critical phases of the pandemic, we could resume our activity at normal paces, especially with regard to field trips, having been able to make twelve throughout the year.

In terms of results, efforts of our work and dedication this year have materialized, from 2021 to 2022, increasing from 150 to 163 projects and investment by 4.4%, reaching more than 15 million euros. In its distribution by sectors of intervention, we must highlight “Food and Livelihood” with 42%, followed by “Women’s Rights and Equity” with 23%, and “Human Rights and Civil Society” with 13%.

With regard to emergency actions, in 2022 we supported eight projects, four in Haiti aimed at alleviating the situation of insecurity and looting caused by food shortage, and two in El Salvador and Cuba due to hurricane damage.

Finally, it should be noted that in September the thirtieth anniversary of the Populorum Progressio Foundation was celebrated in the Vatican and, on this occasion, the Management Board, of which we are a member, was received in private audience by Pope Francis.

Irma Zepahua, from Magdalena (Mexico) gives us an example of the violence that increased in 2022 and how we fight against it through our local partners: “My daughter was murdered by her ex-partner and I came to Kalli Luz Marina filled with pain, anger, fear and helplessness. They’ve been assisting me for 8 months now, and I’ve been recovering, getting stronger. Kalli gave me strength and continues to do so. I’ve received and seen a lot of help, psychological and legal, from other women.”
163 projects
€15,312,292
15 countries

MAIN SECTORS
(by number of projects)

<table>
<thead>
<tr>
<th>Sector</th>
<th>%</th>
</tr>
</thead>
<tbody>
<tr>
<td>Women’s Rights and Equity</td>
<td>23%</td>
</tr>
<tr>
<td>Food and Livelihood</td>
<td>42%</td>
</tr>
<tr>
<td>Human Rights and Civil Society</td>
<td>13%</td>
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</tbody>
</table>

Mexico 6
Guatemala 14
El Salvador 11
Honduras 14
Nicaragua 5
Haiti 12
Cuba 3
Dominican Rep. 8
Ecuador 17
Brazil 15
Peru 20
Bolivia 16
Paraguay 12
Colombia 6
Venezuela 4
Brazil 15
Colombia 6
Ecuador 17
Peru 20
Bolivia 16
Paraguay 12

Manos Unidas/Jesús Revenga.
2022 has marked the beginning of the return to "normality" after the years 2020 and 2021 so seriously affected by the pandemic. At the end of February, the last wave of the Omicron variant in India officially came to an end and life began to get back to normal in Asian countries; complete normality being resumed at the end of the year. This has allowed Manos Unidas to carry on with its projects as usual, in the second half of the year resuming our trips to the areas where we carry out the interventions to identify, supervise and evaluate the projects, as well as support our partners and the beneficiary communities.

India, which suffered so much from the Covid19 first-wave lockdown and the tragic health consequences of the second wave, returned to normal in the second half of 2022. On the trips we made in the last quarter of the year, we were able to confirm that the communities have returned, for the most part, to their pre-pandemic routines. However, the consequences are still very present in the most vulnerable groups. Therefore, the projects that we supported the most during 2022 focused on: academically supporting, through extracurricular classes, students who had been almost two years without being able to go to school, so they could make up for lost time in order to resume formal education; provide guidance, training and support in income-generating activities for women and young people; improve food security and promote sustainable agriculture to achieve better harvests and curb the deterioration of farmland; and promote community outreach and the socio-economic development of the most vulnerable communities.

We continued with our work in Southeast Asia, focusing on Bangladesh with projects supporting youth training and empowering tribal communities; in Cambodia, to improve the lives of people with disabilities, maternal and child health and mitigate the effects of climate change; in the Philippines, to ensure that vulnerable children have access to safe spaces and promote a culture of peace among Zamboanga communities.

In the Middle East, we continued to provide psychological support to vulnerable populations in Lebanon. With the Palestinian population, we have carried out projects aimed at improving the health of women and children, promoting access to water in the West Bank and strengthening the socio-economic conditions of Palestinian women and young people. In Syria, we increased our presence with educational and psychological support projects for children and women, training for youth employment and improvement of hospital care in Aleppo.

Meera Marak, a beneficiary of an agroecology project promoted by Manos Unidas, attended the training sessions on more efficient, organic and sustainable agricultural techniques held in her village in the Indian state of Odisha. Thanks to these, she has managed to "improve the food security of my family and sell the surplus of the harvest, now organic, more easily in the local weekly market".
117 projects
€6,448,045
8 countries

MAIN SECTORS
(by number of projects)

Education 21%
Women’s Rights and Equity 20%
Healthcare 20%

India 94
Bangladesh 2
Cambodia 3
Philippines 4
Manos Unidas supports numerous development projects thanks to the funds it obtains from both private donors and public agencies and that it allocates to finance projects in the most impoverished countries.

Public funds
The results of public co-financing in 2022 reached €5,716,082, an amount that has gradually and steadily increased in decentralized cooperation, although it has been affected by the reduction of AECID Agreements.

The overall effectiveness of the campaigns continued to grow especially in large ones, reaching an average of 83% (more than 4 subsidies approved out of every 5 submitted). The average amount per project approved is €33,627. In 2022, we responded to 157 calls from public bodies present in the scope of the 53 Manos Unidas Delegations with which we have worked in close coordination.

The implementation of 2 European Union projects in Ecuador and Paraguay continues and a third will start in May 2023. Likewise, the execution of 2 projects of the Spanish Cooperation Agency (AECID) approved in 2021, in Bolivia and the Philippines, has begun and implementation of the three 2018 Agreements has been maintained, in its final period.

Private funds
Direct support to specific projects is a way of collaboration highly valued by private donors, whether individuals or entities (companies, foundations, professional associations, etc.). We strive to find the most suitable project for each donor who places their trust in Manos Unidas and wants to allocate their donation to a specific project.

The donor is provided with a report describing what the intervention consists of – objectives, activities, geographical area, beneficiaries ... – and, once completed, a report is sent to it accounting for the results achieved and the related expenses, with maximum transparency and clarity. Thus, in 2022 we have 84 individuals and private entities that donated €2,564,329 to support 63 development initiatives through Manos Unidas.

We would like to reiterate our gratitude to all donors, public and private, who, through their trust, commitment and generosity, have contributed to finance a significant number of development projects beyond our borders.
Humanitarian Action

To alleviate people’s suffering, we supported 57 humanitarian action projects amounting to €2,757,616. In 2022, we supported 46 emergency projects spread across Asia: 10, Africa: 28, and America: 8, for a total amount of €2,073,423 aimed at caring for victims of situations caused by natural disasters (droughts, floods, and hurricanes) as well as armed conflicts in which displaced or refugee populations were treated and provided with essential immediate survival goods and services.

We supported 11 humanitarian aid projects: 3 in Asia, 7 in Africa, and 1 in America, for an amount of €684,193 that have contributed to reducing vulnerabilities and increasing the response capacity of affected populations.

In addition to Development Cooperation, Manos Unidas’ main mission, our organisation also collaborates in Humanitarian Actions when required by circumstances in the countries where we work and always through close local partners with previous experience in this type of actions that allow a more effective response and humanitarian access in safe conditions.

In 2022, we supported a total of 57 humanitarian actions to which we allocated €2,757,616.
€49,822,361 raised in 2022.

88.2% of the income comes from the private sector, and 11.8% from public sector.

87.8% allocated to Manos Unidas’ Aims, 82.4% to Development Projects and 5.4% to Awareness-raising.

42.4% of the income comes from our members.

Transparency
Manos Unidas is an organisation strongly committed to the TRANSPARENCY of its funds; it is one of our values as an institution and a faithful reflection of our accountability to society that trusts us.

Our annual accounts have been audited by Espaudit Gabinete de Auditoría, S.A.
(See page 26)

Manos Unidas complies with all transparency and best practice requirements established by Fundación Lealtad.

Manos Unidas has been designated by the Spanish Agency for International Development Cooperation as a qualified body to receive funding.

Manos Unidas complies with all transparency tool and best practice requirements established by the Spanish NGDO Coordinator.
**SOURCE OF INCOME (€)**

<table>
<thead>
<tr>
<th>Private Income: 88.2%</th>
<th>Public Income: 11.8%</th>
</tr>
</thead>
<tbody>
<tr>
<td>Members and donors (1) 20,907,617.-</td>
<td></td>
</tr>
<tr>
<td>Parishes and Religious Institutions 8,261,603.-</td>
<td></td>
</tr>
<tr>
<td>Schools 764,516.-</td>
<td></td>
</tr>
<tr>
<td>Emergencies 0.-</td>
<td></td>
</tr>
<tr>
<td>Inheritances and bequests 11,420,476.-</td>
<td></td>
</tr>
<tr>
<td>Others 2,159,199.-</td>
<td></td>
</tr>
<tr>
<td>TOTAL PRIVATE SECTOR 43,513,411.-</td>
<td></td>
</tr>
</tbody>
</table>

**ALLOCATIONS OF EXPENSES (€)**

<table>
<thead>
<tr>
<th>Manos Unidas’ Aims: 87.8%</th>
</tr>
</thead>
<tbody>
<tr>
<td>Awareness-raising 2,448,230.-</td>
</tr>
<tr>
<td>Development projects (3) 37,067,223.-</td>
</tr>
<tr>
<td>- Projects: 34,807,534.-</td>
</tr>
<tr>
<td>- Project management: 2,259,688.-</td>
</tr>
<tr>
<td>TOTAL MANOS UNIDAS’ AIMS 39,515,453.-</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Promotion &amp; Income Raising: 3.4%</th>
</tr>
</thead>
<tbody>
<tr>
<td>Promotion and Income Raising 1,536,675.-</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Administration &amp; Structure: 8.8%</th>
</tr>
</thead>
<tbody>
<tr>
<td>Administration and Structure 3,937,672.-</td>
</tr>
</tbody>
</table>

**TOTAL EXPENSES 2022:** €44,989,800

**SUPLUS 2022:** €4,832,562

**EXPENSES ALLOCATION Criterias**

**Manos Unidas’ Aims:**
- Awareness-raising costs: This contains the expenses of the Education for Development Area, as well as those allocated to this purpose by the Public Presence and Communication Area.
- Project Costs: Includes the amount of the total number of projects approved in the year, plus management costs, personnel, auditing and financed project assessment evaluations.

**Operating Costs:**
- Promotion & Income Raising: Includes the Public Presence and Communication Area expenses used for raising funds and advertising the Organisation’s activity.
- Administration & Structure Expenses: These are the expenses generated by the Organisation’s management and administration.

**EXPENSES ALLOCATION CRITERIA**

The costs are divided among those allocated to Manos Unidas’ Aims and Operating Costs.
Audit Report
The full Audit Report is available in PDF format on our website (www.manosunidas.org) or in paper format at our Delegations and Central Services.

Acknowledgements

The awareness-raising work we carry out in Spain and our support for the poorest communities in the South would be impossible without all our Manos Unidas’ friends.

- The organisation’s employees and volunteers.
- Our social base: Manos Unidas’ partners and collaborators.
- Our donors; public and private entities that support our work through donations, co-financing development projects, sponsoring initiatives or providing various services [the list of public entities that co-finance development projects can be seen in the “Projects Book” published alongside this Report].
- Schools, congregations and parishes, whose contribution is especially relevant.
- The media (newspapers, magazines, radio and television channels) that broadcast our messages and publish our advertisements free of charge.
- The partner organisations we work with in the South.
- And those people who, through their charitable bequests and inheritances, have wanted to continue contributing to Manos Unidas after their departure...

Thanks to all this solidarity, we change the lives of millions of people and continue to build a better, more just and fraternal world.

MANY, MANY THANKS TO EACH AND EVERY ONE OF YOU!
MANOS UNIDAS DELEGATIONS
(addresses)

15001 A CORUÑA
Marqués de Cerralbo, 11 bajo.
Tfno. 981 205 659
02002 ALBACETE
Teodoro Camino, 6-5ª izda.
Tfno. 967 212 315
28802 ALCALÁ DE HENARES (Madrid)
Via Complutense, 8 bis. Tfno. 918 833 544
03005 ALICANTE
Enriqueta Ortega, 11. Tfno. 965 222 298
04001 ALMERÍA
Ricardos, 9-1ª izda. Tfno. 950 276 780
24700 ASTURGUA (León)
Martínez Salazar, 8-1ª.
Tfno. 987 602 536
05001 ÁVILA
Plaza del Rastro, 2 bajo.
Tfno. 920 253 993
06006 BADAJOZ
Avda. Manuel Sábadoveda Martínez, 2.
Tfno. 924 248 951
22300 BARBASTRO (Huesca)
Juan de Lanuza, 6 bajo.
Tfno. 974 315 614
08008 BARCELONA
Provença, 229-19, 1ª. Tfno. 934 877 878
48005 BILBAO
Plaza Nueva, 4-3ª. Tfno. 944 795 886
09005 BURGOS
Clnia, s/n. Tfno. 947 240 687
10003 CÁCERES
General Ezponda, 14-19.
Tfno. 927 214 414
11001 CÁDIZ
Hospital de Mujeres, 26.
Tfno. 956 214 972
12001 CASTELLÓN
San Luis, 15 entresuelo, 1ª A.
Tfno. 964 228 858
51001 CEUTA
Plaza de África, s/n. Tfno. 956 511 253
13001 CIUDAD REAL
Caballeros, 7-2ª planta.
Tfno. 926 255 467
37500 CIUDAD RODRIGO (Salamanca)
Diez Taravilla, 15. Tfno. 923 482 035
14008 CÓRDOBA
Concepción, 4-19 C. Tfno. 957 479 578
16002 CUENCA
Avda. República Argentina, 27.
Tfno. 969 222 022
15402 FERROL (A Coruña)
Magdalena, 230 bajo. Tfno. 981 300 318
28901 GETAFE (Madrid)
Almendro, 4-2ª. Tfno. 916 838 985
17002 GIRONA
S. J. Bautista La Salle, 19-2ª, 2ª.
Tfno. 972 200 525
18009 GRANADA
Plaza Campillo, 2-5ª G y H.
Tfno. 958 226 620
19005 GUADALAJARA
Avda. Venezuela, 9 – Col. Sanz Vázquez
Tfno. 949 218 220
18500 GUADIX (Granada)
Pº. Ismael González de la Serna, 1 bajo
Tfno. 958 663 592
21004 HUELVA
Dr. Cantero Cuadrado, 1-1ª planta sala 7.
Tfno. 959 253 288
22002 HUESCA
Plaza de la Catedral, 8. Tfno. 974 226 556
07800 IBIZA
Pedro Francés, 12-2ª. Tfno. 971 529 803
22700 JACA (Huesca)
Seminario, 8-3ª. Tfno. 974 362 251
23007 JAÉN
Maestro Bartolomé, 7 dpdo.
Tfno. 953 250 114
11402 JEREZ DE LA FRONTERA (Cádiz)
Sevilla, 53. Tfno. 956 180 156
35001 LAS PALMAS DE GRAN CANARIA
Doctor Chil, 17 – Casa de la Iglesia.
Tfno. 928 371 307
24003 LEÓN
Sierra Pambley, 6-3ªC. Tfno. 987 248 408
25002 LLEIDA
Blondel, 11-2ª. Tfno. 973 269 104
26004 LOGROÑO
Obispo Fidel Garcia, 1. Tfno. 941 247 888
27002 LUGO
Alcaldse Anxo López Pérez, 10-12. Local i.
Tfno. 982 255 567
28000 MADRID
Martín de los Heros, 21-2ª. Tfno. 915 221 783
07701 MAHÓN (Menorca)
Carrero des Mirador de ses Monges, 1
Tfno. 971 369 936
29015 MÁLAGA
Strachan, 6-3ª izda. Tfno. 952 214 447
30001 MURCIA
Pza. Beaty Andrés Hibernón, 1 entlo. izda.
Tfno. 968 214 029
32004 ORENSE
Mestre Vide, 2, bajo Tfno. 988 233 782
33003 OVIEDO
San Isidoro, 2 bajo. Tfno. 985 203 161
34001 PALENCIA
Gil de Fuentes, 12-2ª izda. Tfno. 979 752 121
07001 PALMA DE MALLORCA
Seminario, 4. Tfno. 971 718 911
31006 PAMPLONA
Avda. Baja Navarra, 64-1ª.
Tfno. 948 210 318
10600 PLESCENCIA (Cáceres)
Las Veras, 3. Tfno. 927 421 707
36003 PONTEVEDRA
Peregrina, 50 entreplanta.
Tfno. 986 850 812
37002 SALAMANCA
Pº de las Carmelitas, 87-91-1ªA.
Tfno. 923 261 547
20005 SAN SEBASTIÁN
Loyola, 15-3ª izda. Tfno. 943 424 510
08980 SANT FELIÚ DE LLOBREGAT
(Barcelona)
Armenteres, 35-3ª.
Tfno. 936 327 630 ext. 57
38002 SANTA CRUZ DE TENERIFE
Pérez Galdós, 26-3ª dcha.
Tfno. 922 243 442
39001 SANTANDER
Rualasal, 5-2ª dcha. Tfno. 942 227 807
15701 SANTIAGO DE COMPOSTELA
(A Coruña)
San Pedro de Mezonzo 26-bis, 1ªB.
Tfno. 981 584 966
40001 SEGOVIA
Seminario, 4 bajo. Tfno. 921 460 271
25700 SEU D’URGELL (Lleida)
Pati Palau, 1-5. Tfno. 973 351 266
41004 SEVILLA
Plaza Virgen de los Reyes, s/n.
Tfno. 954 227 568
08600 SÓLSONA-BERGA (Barcelona)
Castellar del Riu, 1. Tfno. 617 273 664
42002 SORIA
San Juan, 5-19. Tfno. 975 231 490
50300 TARAZONA-CALATAYUD
(Zaragoza)
Ramón y Cajal, 6-4ª. Tfno. 976 889 514
43001 TARRAGONA
Tfno. 977 244 078
12001 TARRAGONA
Durán y Sors, 11. 08201 Sabadell.
Tfno. 937 637 106
44001 TERUEL
Yagüe de Salas, 18 bajo. Tfno. 978 611 845
45003 TOLEDO
Tfno. 925 229 911
43500 TORTOSA (Tarragona)
Mercaders, 2 bajo. Tfno. 977 511 428
46003 VALENCIA
Avellanas, 14 bajo. Tfno. 963 919 129
47002 VALLADOLID
Simón Aranda, 13-19. Tfno. 983 305 065
08500 VIC (Barcelona)
Ronda de Campodón, 2.
Tfno. 938 861 555
36204 VIGO (Pontevedra)
Vázquez Varela, 54-2ª B.
Tfno. 986 423 696
01004 VITORIA (Álava)
Fuenos, 6-1ª izda. Tfno. 945 231 179
49003 ZAMORA
Plaza del Seminario, 2. Tfno. 980 532 091
50001 ZARAGOZA
Plaza de la Seo, 6-2ª planta.
Tfno. 976 291 879